



MEMORANDUM OF UNDERSTANDING
On The Establishment and Development of a UAV Applied Technology Training
Center and Related Academic, Research, Professional Training and Certification
Activities

No. 16.7.5/UN32/KS/2026

No. TC001.A/AT/2026

This Memorandum of Understanding (MoU) is entered into force on July 16, 2026 by and between:

1. **Universitas Negeri Malang (UM)**, a public university in Indonesia established in 1954 under the decree stipulated by the Ministry of Education, Teaching, and Culture No. 33756/Kb dated August 4, 1954, having its address at Universitas Negeri Malang, Jalan Semarang no. 5 Malang 65145, Indonesia, hereinafter referred to as Party 1;

and

2. **PT. SkyWay Aerospace Technology**, a limited liability company duly incorporated under the laws of the Republic of Indonesia, having its registered office at Lantai 3, Jalan Warung Buncit Raya No. 18–20, South Jakarta, Special Capital Region of Jakarta, Republic of Indonesia, hereinafter referred to as Party 2.

Both UM and PT SkyWay Aerospace Technology hereinafter shall collectively be referred to as "The Parties".

The Parties are seeking to establish collaborations under this MoU upon the terms as stated therein.

IT IS AGREED AS FOLLOWS:

ARTICLE I

OBJECTIVE

1. The Parties intend to establish and develop a UAV Applied Technology Training Center at Universitas Negeri Malang as a regional hub for education, professional training, certification, research, innovation, technology transfer, and industry collaboration.
2. The Parties acknowledge that the collaboration will be implemented by leveraging their respective expertise, facilities, equipment, technologies, and human resources through mutually agreed implementing arrangements.
3. The objective of this Memorandum of Understanding is to further develop and carry out long term collaborations as described under Article II.

ARTICLE II

SCOPE OF ACTIVITIES

The areas of collaboration on academic and research activities covered under this Memorandum of Understanding are as follows:

1. Development of collaborative research projects;
2. Organization of joint academic activities, such as: courses, conferences, seminars, symposia or lectures;
3. Exchange of research, administrative, and teaching personnel;
4. Placement and/or exchange of students;
5. Exchange of publications and other materials of common interest;
6. Any other areas of cooperation to be mutually agreed upon by the Parties.
7. Establishment and development of a UAV Applied Technology Training Center at Universitas Negeri Malang.
8. Development and implementation of UAV education, professional training, competency assessment, and certification programs.
9. Joint development of UAV curricula, instructional materials, laboratories, and training facilities.
10. Training of Trainers (ToT), instructor capacity building, and professional development programs.
11. Collaborative research, innovation, technology transfer, and commercialization of UAV-related technologies.
12. Professional services, consultancy, community engagement, and industry collaboration related to UAV applications.
13. Development of national and international partnerships supporting UAV education, certification, and technology development.

ARTICLE III
FURTHER AGREEMENTS

1. Details of commitments relating to those activities described under Article II shall remain subject to later written agreements between the parties. Until such agreements are completed, neither party shall be under any formal commitment to provide any goods or services.
2. Such subsequent agreements may include Memoranda of Agreement (MoA), Implementation Arrangements (IA), technical agreements, service agreements, or other mutually agreed written instruments necessary for implementing the cooperation.

ARTICLE IV
FUNDING

1. This Memorandum of Understanding will not give rise to any financial obligation by one Party to the other.
2. Each Party will bear its own costs and expenses in relation to this Memorandum of Understanding, unless agreed by both Parties.
3. Financial arrangements relating to specific programs or activities shall be governed under subsequent implementing agreements mutually agreed upon by the Parties.

ARTICLE V
EFFECT OF MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding serves only as a record of the Parties' intentions and does not constitute or create, and is not intended to constitute or create, obligations under domestic or international law and will not give rise to any legal process and will not be deemed to constitute or create any legally binding or enforceable obligations, express or implied.

ARTICLE VI
INTELLECTUAL PROPERTY RIGHTS, RESULTS, AND PUBLICATIONS

1. Each party shall continue to remain the sole owner of its materials contributed to any joint project. Arrangements relating to new intellectual property rights jointly created, results and rights of publication shall be agreed in writing.
2. Ownership, utilization, commercialization, and publication of intellectual property developed through specific collaborative activities shall be governed by subsequent implementing agreements.

ARTICLE VII
SETTLEMENT OF DIFFERENCES

1. If disputes arise then with the consent of both parties such dispute shall be resolved through mutual consultation and/or negotiations between the Parties, without reference to any third party or international tribunal.
2. Any dispute resolution mechanism for specific implementing agreements may be further stipulated in such agreements.

ARTICLE VIII
AMENDMENTS, DURATION AND TERMINATION

1. Amendments to this Memorandum of Understanding can only be made after consultation and with the mutual written consent of both parties.
2. This Memorandum of Understanding shall be effective from the date of this Memorandum and continue for the duration of five (5) years from that date.
3. This Memorandum of Understanding may be terminated by a party on six months' written notice to the other.

ARTICLE IX
FORCE MAJEURE

Neither Party shall be held responsible for any delay or failure in the performance of its obligations under this Memorandum of Understanding caused by an event of Force Majeure, which includes but is not limited to natural disasters, war, civil disturbance, epidemics, pandemics, or any other cause beyond the reasonable control of the Parties. In the event of Force Majeure, the affected Party shall promptly notify the other Party in writing to discuss in good faith the necessary measures to minimize the impact on the collaboration or, if necessary, to suspend or terminate the affected activities.

ARTICLE X
NOTICE

Every notice, request or any other communication required or permitted to be given pursuant to this MoU shall be in writing, in English, and delivered personally or sent by a registered or certified post via air mail or by courier or facsimile or email (which shall be acknowledged by other Party) to the Parties at the address, facsimile number, and email address as stated below:

If to Universitas Negeri Malang:

Attention:
Dr. Sari Karmina
Director, Office of International Affairs

Graha Rektorat, Universitas Negeri Malang
Email: uia@um.ac.id or iro@um.ac.id
Tel.: +62 (0) 341 551312 ext.360
Fax. no: +62 (0) 341 5847459
Address: Jl. Semarang No.5, Malang, 65145
Indonesia

If to: PT SkyWay Aerospace Technology

Attention:

Chung Chao Hung

Director

PT SkyWay Aerospace Technology

Email: qqqaa456@gmail.com

Tel.: +886 916421263

Lantai 3, Jl. Warung Buncit Raya No. 18-20, Kota Administrasi
Jakarta Selatan, DKI Jakarta,
Indonesia

IN WITNESS WHEREOF, the parties hereto have unto set their hands on this 16th day of **July**
2026.

For
Universitas Negeri Malang



Prof. Dr. Hariyono, M.Pd
Rector
Universitas Negeri Malang
Indonesia

Witnessed by:



Prof. Dr. Nandang Mufti, S.Si., M.T
Director, Directorate of Innovation
Universitas Negeri Malang
Indonesia

For
PT SkyWay Aerospace Technology



Chung Chao Hung
Director
PT SkyWay Aerospace Technology
Indonesia

Witnessed by:



Wang Feng
International Relations
PT SkyWay Aerospace Technology
Indonesia