



IMPLEMENTATION AGREEMENT



BETWEEN
DOCTORAL STUDY PROGRAM IN EDUCATIONAL MANAGEMENT
FACULTY OF EDUCATION
UNIVERSITAS NEGERI MALANG
AND
PROGRAM STUDY FINANCIAL MANAGEMENT AND BANKING
UNIVERSITI MALAYSIA SABAH

FOR
RESEARCH COLLABORATION

Number: 24.9.51/UN32.1.5.4/TU/2025

Number:

This Implementation Agreement is entered into force on 24 September 2025 by and between:

1. **Dr. Teguh Triwiyanto, M.Pd**, Head of Educational of Administration Department; acting on behalf of, Faculty of Education Sciences, Universitas Negeri Malang, located on Jalan Semarang 5, Malang, hereby referred to as **THE FIRST PARTY**.
2. **Dr. Rudy Ansar, M.BA**, Coordinator Pusat Luar, Universiti Malaysia Sabah (PLUMS); acting on behalf of, Faculty of Business, Economic and Accountancy, located on Jalan UMS, Level 3, North Block, Chancellery as **THE SECOND PARTY**.

THE FIRST PARTY and **THE SECOND PARTY** hereafter shall collectively be referred to as **THE PARTIES**. This Implementation of Agreement for Research Collaboration is developed and established between **THE PARTIES** under the following terms:

Article 1 **PURPOSE AND OBJECTIVES**

1. The purpose of this Implementation Agreement is to serve as the basis for the Implementation Agreement arranged by **THE PARTIES** in accordance with the scope of this Implementation Agreement Regulation.
2. The objective of this Implementation Agreement is to support the activities of **THE PARTIES** in relation to cooperation with regard to the program (1) promotion of joint research; (2) exchange of faculty members; (3) exchange of research outcomes, academic publications, and other academic information; and (4) other academic and education exchange program approved as suitable by both parties.

Article 2 **SCOPE OF ACTIVITIES**

1. The Scope of this agreement includes the program Research Collaboration, wherein Dr. Teguh Triwiyanto, M.Pd has/have been assigned as the Person in Charge (teguh.triwiyanto.fip@um.ac.id).

2. The implementation of cooperation for this agreement is carried out by Lecture Educational of Administration Universitas Negeri Malang and Coordinator Pusat Luar, Universiti Malaysia Sabah (PLUMS);
3. **THE PARTIES** shall monitor the implementation of the program not less than 1 (one) times in one period of activity.
4. **THE PARTIES** are to carry out Research Collaboration as stated in the attachment vision and mission of both parties.

Article 3 FUNDING

Funding for this collaborative research activity amounts to Rp. 56,000,000 and will be covered by the department of educational administration (through an internal funding research grant scheme from Universitas Negeri Malang).

Article 4 DURATION

The term of the Draft Implementation of Cooperation Arrangement is 1 (one) year and will subsequently be evaluated and updated in accordance with applicable provisions and the agreement of the **PARTIES**.

Article 5 CLOSING

1. Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
2. This Implementation Agreement is deemed to be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions in this Implementation Agreement.
3. Particulars that are not/yet to be determined in this Implementation Agreement shall be addressed further by **THE PARTIES** on the basis of mutual discussion and agreement which shall be set forth in an Addendum, which is an integral part of this Implementation Agreement.
4. This document of Implementation Agreement is made and signed by **THE PARTIES** in 2 (two) copies, all of which shall constitute the equal legal force.

Article 6 FORCE MAJEURE

1. In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and **the PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.
2. The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

THE FIRST PARTY I,



Dr. Teguh Triwiyanto, M.Pd
Head of Educational of Administration
Department
Universitas Negeri Malang, Indonesia

THE SECOND PARTY II,



Dr. Rudy Ansar, M.BA
Coordinator Pusat Luar
Faculty of Business, Economic and Accountancy
Universiti Malaysia Sabah, Malaysia