



IMPLEMENTATION AGREEMENT

BETWEEN
DEPARTMENT OF ELEMENTARY AND PRESCHOOL EDUCATION
FACULTY OF EDUCATION
UNIVERSITAS NEGERI MALANG
AND
DEPARTMENT OF ELEMENTARY EDUCATION
COLLEGE OF EDUCATION
MINDANAO STATE UNIVERSITY – GENERAL SANTOS

ON
ACADEMIC AND RESEARCH COLLABORATION IN EDUCATION

Ref: 21.4.86/UN32.1/KS/2025

This Implementation Agreement is entered into force on **21 April 2025** by and between:

1. **Dr. Muh Arafik, S.Pd., M.Pd.** : Head of Department of Elementary and Preschool Education, who hereby legally represents and acts for and on behalf of the Department of Elementary and Preschool Education, Faculty of Education, Universitas Negeri Malang, whose address is at Jalan Semarang 5, Malang (65145), Indonesia, hereinafter referred to as **Party I**.
2. **Assoc. Prof. Cathy Mae D. Toquero** : Represented Head of Department of Elementary Education, who hereby legally represents and acts for and on behalf of the Department of Elementary Education, College of Education, Mindanao State University, whose address is at Mindanao State University - General Santos, Fatima, General Santos City, South Cotabato, 9500 Philippines, hereinafter referred to as **Party II**.

PARTY I and **PARTY II** hereinafter referred to collectively as **THE PARTIES**. The Parties hereby agree to jointly arrange an Implementation Agreement on the program **Academic and Research Collaboration in Education** Organized by **THE PARTIES** as regulated in the following articles. The activity is in accordance with the provisions of Memorandum of Understanding signed by **THE PARTIES** on **21 April 2025**.

Article 1 PURPOSE AND OBJECTIVES

- (1) The purpose of this Implementation Agreement is to serve as the basis for the implementation of collaborative activities between **THE PARTIES**, including joint research, student-faculty exchanges, and academic resource sharing.
- (2) The objective of this Implementation Agreement is to operationalize the MoA signed on 21 April 2025, focusing on strengthening academic cooperation through structured programs and measurable outcomes.

Initialed by Party I
Initialed by Party II



Article 2
SCOPE OF ACTIVITIES

- (1) The scope of this agreement includes:
 - a. Joint guest lectures and sit-in classes hosted by Universitas Negeri Malang Party I;
 - b. Collaborative research projects and publications;
 - c. Student and faculty exchange programs.
- (2) **Party I** shall cover all operational costs for activities held at UM, while **Party II** shall bear travel and accommodation expenses for MSU participants
- (3) **THE PARTIES** shall monitor the implementation of the program **quarterly** not less than 2 (two) times in one period of activity.
- (4) **THE PARTIES** are to carry out **budget planning and activity evaluations** as stated in the attachment

Article 3
FUNDING

The total funding for this collaboration is divided as follows:

- (1) **Party I** allocates funds for operational costs at UM, sourced from the Faculty of Education's annual budget.
- (2) **Party II** allocates funds for travel and accommodation, sourced from MSU's international collaboration grants.
- (3) Any budget changes require mutual written agreement.

Article 4
DURATION

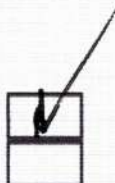
This Implementation Agreement of cooperation is valid from **21 April 2025** until **20 April 2026**.

Article 5
CLOSING

- (1) Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
- (2) This Implementation Agreement is deemed to be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions in this Implementation Agreement.
- (3) Particulars that are not / yet to be determined in this Implementation Agreement shall be addressed further by **THE PARTIES** on the basis of mutual discussion and agreement which shall be set forth in an Addendum, which is an integral part of this Implementation Agreement.
- (4) This document of Implementation Agreement is made and signed by **THE PARTIES** in 2 (two) copies, all of which shall constitute the equal legal force.

Article 6
Force Majeure

Initialed by Party I
Initialed by Party II



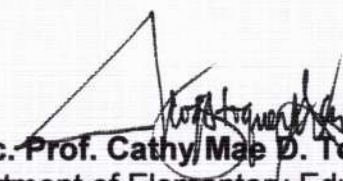
- (1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and the **PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.
- (2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

PARTY I



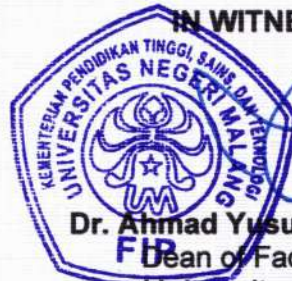
Dr. Muh Arafik, S.Pd., M.Pd.
Head of Department Elementary and
Preschool Education
Universitas Negeri Malang

PARTY II



Assoc. Prof. Cathy Mae D. Toquero
Department of Elementary Education
Mindanao State University - General
Santos

IN WITNESS WHEREOF



Dr. Ahmad Yusuf Sobri, S.Sos., M.Pd.
Dean of Faculty of Education
Universitas Negeri Malang

Initialed by Party I
Initialed by Party II

