



MEMORANDUM OF AGREEMENT
BETWEEN
FACULTY OF EDUCATION
AND
STEAM EDUCATION ASSOCIATION SINGAPORE (SEAS)
ON
EDUCATION, RESEARCH, COMMUNITY SERVICE,
AND HUMAN RESOURCE DEVELOPMENT

NUMBER: **9.6.2/UN32.1/KP/2026**

NUMBER:

On this day, Tuesday dated **Nine** of the month of June in the year Two Thousand and Twenty-Six (09-06-2026), Located in Malang City, the undersigned parties are:

1. **Dr. Ahmad Yusuf Sobri, S.Sos., M.Pd, Dean of the Faculty of Education Universitas Negeri Malang**, acting for and on behalf of the Faculty of Education, Universitas Negeri Malang, domiciled at Jalan Semarang No. 5 Malang, hereinafter referred to as **FIRST PARTY** .
2. **Dr. Turner Lam** Secretary of STEAM Education Association Singapore (SEAS), a non-profit organization, headquartered at 8 Burn Road, Trivex Singapore 369977, hereinafter referred to as the **SECOND PARTY**; and

The FIRST PARTY and **SECOND PARTY** shall hereinafter collectively be referred to as the **PARTIES**, and individually as a **PARTY**.

THE PARTIES hereby state the following :

- a. The **FIRST PARTY** is a State Higher Education Institution owned by the Government of the Republic of Indonesia pursuant to Presidential Decree No. 93 of 1999 dated August 4, 1999, which organizes higher education and operates in the fields of Education, Research, and Community Service under the authority of the Rector of Universitas Negeri Malang.
- b. The **SECOND PARTY** is an organization engaged in STEAM education, creative industry, and SME development.
- c. Each **PARTY** possesses the institutional capacity to provide mutually beneficial support in this cooperation agreement, based on the Memorandum of Understanding between SEAS and the Faculty of Education, Universitas Negeri Malang, Number: _____ and Number: **9.6.2/UN32.1/KP/2026** concerning Education, Research, Community Service, and Human Resource Development.

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Based on the foregoing, the **PARTIES** agree to enter into this Memorandum of Agreement on Education, Research, Community Service, and Human Resource Development (hereinafter referred to as the "**Agreement**"), under the following terms and conditions:

ARTICLE 1 GENERAL PROVISION

In this **Agreement**:

1. Education and Teaching refer to academic and non-academic educational activities conducted collaboratively by the **PARTIES**.
2. Budget Plan (hereinafter referred to as "**RAB**") means a planning document containing a detailed calculation of the costs for implementing the Tri Dharma of Higher Education programs as a reference for billing and payment during the agreed cooperation period.

ARTICLE 2 SCOPE OF COOPERATION

The scope of this **Agreement** includes:

1. Education and Teaching activities;
2. The study programs involved in this cooperation include:
Undergraduate Programs in Guidance and Counseling, Educational Technology, Educational Administration, Non-Formal Education, Elementary School Teacher Education, Special Education, Early Childhood Teacher Education;
Master's Programs in Guidance and Counseling, Educational Technology, Educational Management, Non-Formal Education, Special Education, Early Childhood Education;
Doctoral Programs in Early Childhood Education, Guidance and Counseling, Educational Technology, Educational Management, and Non-Formal Education;
3. Guest lectures, expert lectures, practitioner lecturers, seminars/scientific conferences, and academic recognition programs;
4. Student internship programs;
5. Collaboration in research and community service;
6. Exchange programs;
7. Publication of research and community service articles by the **FIRST PARTY** in journals managed by the **SECOND PARTY**.

ARTICLE 3 PURPOSE

This **Agreement** is established to enhance cooperation in the fields of Education, Research, Community Service, and Human Resource Development.

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ARTICLE 4 RIGHTS AND OBLIGATIONS

- (1) **The FIRST PARTY** shall have the right to:
 - a. Propose to the **SECOND PARTY** assistance in implementing educational programs within the agreed scope of cooperation;
 - b. Receive support and facilities for implementing educational programs as agreed by the **PARTIES**.
- (2) **The FIRST PARTY** shall be obliged to:
 - a. Facilitate the agreed cooperative activities;
 - b. Provide information in the form of data/materials related to the implemented activities to the **SECOND PARTY**;
 - c. Report the implementation of this Agreement to the **SECOND PARTY**.
- (3) **The SECOND PARTY** shall have the right to:
 - a. Propose to the **FIRST PARTY** assistance in implementing educational programs within the agreed scope of cooperation;
 - b. Receive support and facilities for implementing educational programs as agreed by the **PARTIES**.
- (4) **The SECOND PARTY** shall be obliged to:
 - a. Facilitate the agreed cooperative activities;
 - b. Provide information in the form of data/materials related to the implemented activities to the **FIRST PARTY**;
 - c. Report the implementation of this Agreement to the **FIRST PARTY**.

ARTICLE 5 TERM OF AGREEMENT

This **Agreement** shall remain valid for a period of 3 (three) years and may be extended or terminated earlier upon mutual agreement of the **PARTIES**.

ARTICLE 6 DURATION OF COOPERATION PROGRAMS

The duration of the implementation of Education, Research, Community Service, and Human Resource Development programs shall be determined by the **PARTIES** based on mutual agreement.

ARTICLE 7 FUNDING

- (1) The **PARTIES** shall be responsible for bearing the agreed costs as stipulated in the RAB.
- (2) The **FIRST PARTY** shall bear the costs of activities conducted by the **FIRST PARTY** as agreed in the RAB.

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- (3) The **SECOND PARTY** shall bear the costs of activities conducted by the **SECOND PARTY** as agreed in the RAB

ARTICLE 8 IMPLEMENTATION OF COOPERATION

- (1) Each **PARTY** shall appoint a liaison officer for coordination in the implementation of this cooperation and notify the other **PARTY** accordingly;
- (2) The **FIRST PARTY** shall provide information regarding policies related to the implementation of cooperation programs to the **SECOND PARTY**;
- (3) The **SECOND PARTY** shall provide information regarding policies related to the implementation of cooperation programs to the **FIRST PARTY**;
- (4) The **FIRST PARTY** may propose cooperation programs to the **SECOND PARTY**;
- (5) The **SECOND PARTY** may propose cooperation programs to the **FIRST PARTY**;
- (6) Each **PARTY** shall submit a draft RAB to the other **PARTY**;
- (7) Each **PARTY** shall verify the draft RAB submitted by the other **PARTY**;
- (8) Each **PARTY** may revise the draft RAB based on the verification results;
- (9) Each **PARTY** shall sign the agreed RAB to be used as the basis for billing and payment implementation;
- (10) Each **PARTY** shall submit invoices for cooperation program costs based on the signed RAB;
- (11) Each **PARTY** shall verify invoices and payment realization data related to the Tri Dharma programs;
- (12) Each **PARTY** shall complete payment transfers no later than 10 (ten) working days after receipt of the invoice;
- (13) Each **PARTY** shall promptly return any excess or mistaken payment resulting from calculation or administrative errors upon mutual agreement;
- (14) Each **PARTY** shall submit reports on the implementation of cooperation programs to the other **PARTY**;
- (15) Each **PARTY** shall provide opportunities and information for monitoring and evaluation activities; and
- (16) Each **PARTY** shall conduct periodic monitoring and evaluation of the implementation of cooperation programs based on mutual agreement.

ARTICLE 9 CORRESPONDENCE

In implementing this cooperation, the **PARTIES** appoint representatives as coordinators as follows:

FIRST PARTY : **Cooperation Coordinator, Faculty of Education, Universitas Negeri Malang**

Name : Eka Pramono Adi, S.IP., M.Si

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Address : Universitas Negeri Malang, Jl. Semarang No 5
Kota Malang 65145
Phone : 0813-3477-9391
Email : eka.pramono.fip@um.ac.id

**SECOND PARTY : Cooperation Coordinator STEAM Education
Singapore (SEAS)**

Name : Dr. Turner Lam
Address : headquartered at 8 Burn Road, Trivex
Singapore 369977
Phone : +6581895706
Email : turner@edu-aequitas.com

ARTICLE 10 FORCE MAJEURE

- (1) Each **PARTY** shall be released from liability for delays or failures in fulfilling obligations under this **Agreement** caused by events beyond their reasonable control categorized as force majeure.
- (2) Peristiwa yang dapat digolongkan force majeure antara lain dan tidak terbatas pada bencana alam (gempa bumi, topan, banjir, dan lain-lain), wabah penyakit, perampokan, pencurian, sabotase, perang, peledakan, revolusi, huru-hara, dan kekacauan ekonomi/moneter, dan regulasi Pemerintah yang berpengaruh pada **Perjanjian** ini. Force majeure events include but are not limited to natural disasters (earthquakes, typhoons, floods, etc.), epidemics, robbery, theft, sabotage, war, explosions, revolutions, riots, economic/monetary crises, and government regulations affecting this **Agreement**.
- (3) The affected **PARTY** shall notify the other **PARTY** no later than 14 (fourteen) days after the occurrence of the force majeure event.
- (4) If within 10 (ten) working days after receipt of such notification there is no response from the receiving **PARTY**, the risk arising from the event shall be deemed accepted by such **PARTY**.
- (5) Force majeure circumstances shall not terminate this **Agreement**, and the **PARTIES** may continue the cooperation when conditions permit.

ARTICLE 11 DISPUTE RESOLUTION

- (1) Any dispute or disagreement arising from the implementation of this **Agreement** shall be resolved amicably through deliberation and consensus.
- (2) If no settlement is reached as referred to in paragraph (1), the **PARTIES** agree to submit the dispute to the Indonesian National Arbitration Board (BANI).

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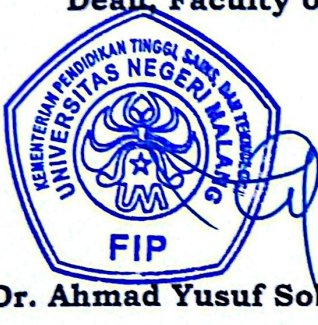



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**ARTICLE 12
FINAL PROVISIONS**

- (1) Any amendments and/or matters not sufficiently regulated in this **Agreement** shall be discussed amicably by the **PARTIES** and stipulated in an addendum forming an integral and inseparable part of this Agreement.
- (2) This **Agreement** is made in 2 (two) original copies, duly signed by the **PARTIES**, each having equal legal force.
- (3) The **PARTIES** shall provide copies of this **Agreement** to the relevant divisions within their respective institutions.

FRIST PARTY
Dean, Faculty of Education



Dr. Ahmad Yusuf Sobri, S.Sos., M.Pd.

SECOND PARTY
Secretary, STEAM Education
Association Singapore

6/17/2026

Dr. Turner Lam

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