



**LETTER OF INTENT (LOI) BETWEEN
DEPARTMENT OF EDUCATIONAL ADMINISTRATION, FACULTY OF
EDUCATION UNIVERSITAS NEGERI MALANG, INDONESIA AND
A/PROF I GUSTI NGURAH DARMAWAN OF THE SCHOOL OF EDUCATION
UNIVERSITY OF ADELAIDE, AUSTRALIA FOR RESEARCH COLLABORATION**

This Letter of Intent is made and entered into on 29 September 2025, by and between:

1. Dr. Teguh Triwiyanto, M.Pd
Head of the Department of Educational Administration, Faculty of Education, Universitas Negeri Malang, located at Jalan Semarang No. 5, Malang, Indonesia (hereinafter referred to as "Party A"); and
2. A/Prof I Gusti Ngurah Darmawan
Associate Head International - School of Education, University of Adelaide as "Party B").

Party A and Party B are collectively referred to as "the Parties."

Article 1: Purpose and Objectives

1. The purpose of this LoI is to establish a mutual intention for research collaboration between the Parties.
 2. The objectives include:
 - o Conducting joint research projects.
 - o Sharing research results, academic publications, and other academic materials.
 - o Delivering guest lectures and other academic programs agreed upon by both Parties.
 3. This LoI is not intended to create obligation bindings under any circumstances.
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Article 2: Scope of Collaboration

1. This LoI covers a research collaboration program coordinated by the Head of Educational Administration Department Universitas Negeri Malang Indonesia under the approval of both parties involved in this program.
 2. Implementation will involve faculty members from the Department of Educational Administration, Universitas Negeri Malang, and A/Prof I Gusti Ngurah Darmawan of the School of Education, University of Adelaide.
 3. The Parties agree to monitor the program at least once during the collaboration period.
 4. Guest lectures will be conducted in line with the academic missions of both institutions.
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Article 3: Funding

All expenses related to activities under this LoI, including guest lectures, will be based on mutual agreement of both parties.

Article 4: Duration

This Lol shall remain valid for one year from the date of signing and may be extended or revised upon mutual agreement by the parties involved in the program.

Article 5: Amendments and Termination

1. Amendments to this Lol may be made by written agreement of both Parties.
 2. This Lol may be terminated by either party upon failure to fulfil agreed terms or upon mutual agreement.
 3. Any matters not covered in this Lol shall be settled jointly and documented in an Addendum, forming an integral part of this Lol.
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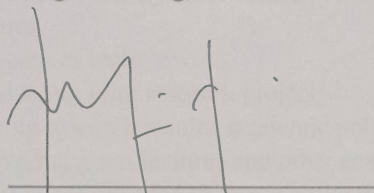
Article 6: Force Majeure

1. Neither party shall be held liable for failure to perform obligations due to force majeure events such as natural disasters, conflict, or other uncontrollable circumstances.
 2. A valid certificate from an authorized authority must be provided within 30 (thirty) working days to confirm the occurrence of such events.
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Signatories

For Party A

Universitas Negeri Malang, Indonesia

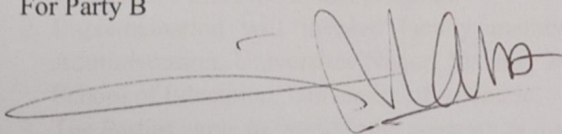


Signature: _____

Dr. Teguh Triwiyanto, M.Pd

Head, Department of Educational Administration

For Party B



A/Prof I Gusti Ngurah Darmawan

Associate Head International - School of Education
