



**MEMORANDUM OF AGREEMENT
BETWEEN
FACULTY OF ENGINEERING, Universitas Negeri Malang (UM)
AND
ZHONG HENG INVESTMENT MANAGEMENT CONSULTANT CO.,LTD.
ON
EDUCATION, RESEARCH, AND COMMUNITY SERVICE**

UM Ref. No. 13.4.7/UN32.5/KS/2026

Partner. Ref. No. 90121841

This Memorandum of Agreement (MoA) is entered into force on the 13th April 2026 by and between:

1. **Faculty of Engineering, Universitas Negeri Malang (UM)**, an established unit at Universitas Negeri Malang whose address is Jalan Semarang 5 Malang (65145), Indonesia, hereinafter represented by Prof. Dr. Andoko, S.T., M.T., and referred to as Party 1, and
2. Zhong Heng, Investment Management Consultant & Internship, hereinafter represented by Mr. Yangsen, and referred to as Party 2.

Both Party I and Party II shall hereinafter be collectively referred to as **"THE PARTIES"**.

Article I
General Provisions

THE PARTIES herewith state the following:

- a. that **PARTY ONE** is an academic unit administered by Universitas Negeri Malang, a public university owned by the Government of the Republic of Indonesia under the Presidential Decree No. 93 of 1999 dated August 4, 1999, which administers higher education and is engaged in Education, Research, and Community Service and is responsible to the Rector Universitas Negeri Malang.
- b. that **PARTY TWO** is Zhong Heng Investment Management Consultant Co., Ltd. was established in 2022 and is headquartered in Taiwan. business scope includes foreign investment consulting, international education, and internship programs, particularly in Taiwan. Currently, we focus on providing internship programs for international students. We collaborate with various leading industries in Taiwan, including manufacturing, technology, restaurants, and hospitality, to offer real-world work experience that supports the development of global skills.
- c. that each **PARTY** is able to provide support in a mutually beneficial Memorandum of Agreement.

Initialed by Party I
Initialed by Party II

IT IS AGREED AS FOLLOWS:

**ARTICLE 1
OBJECTIVE**

The Parties to this agreement wish to expand their activities for mutual benefit and in a spirit of academic cooperation and friendship. The objective of this Memorandum of Agreement (MOA) in the areas of **Development of Education, Research, Community Service, and Human Resources** is to further develop and carry out long term collaborations as described under Article 1.

**ARTICLE 2
SCOPE OF ACTIVITIES**

The scope of this Agreement covers cooperation in the field of Tri Dharma Perguruan Tinggi between the PARTIES as follows:

- (1) Education
 - a. Sharing of lecturers for: guest lectures, expert lectures, supervisors, and recognition;
 - b. Student exchange;
 - c. Sharing of laboratory facilities and systems;
 - d. Cooperation in curriculum preparation and review; and
 - e. Collaboration in the preparation of textbooks, development of integrated project-base and case method lecture tools.
- (2) Research
 - a. Collaborative research and publication;
 - b. Collaboration, monographs, anthologies and other research outputs;
- (3) Community Service
 - a. Cooperation in fostering Partner Villages;
 - b. Cooperation in carrying out Community Service based on strategic issues; and
 - c. Cooperation in increasing the quantity and quality of the output of Community Service activities.
- (4) Other activities agreed upon by PARTIES
- (5) The implementation of cooperation with the existing Faculty within the FIRST PARTY includes:
 - a. Bachelor of Mechanical Engineering Study Program
 - b. Bachelor of Industrial Engineering Study Program
 - c. Bachelor of Mechanical Engineering Education Study Program
 - d. Bachelor of Automotive Engineering Education Study Program
 - e. Master of Mechanical Engineering Study Program
 - f. Doctoral of Mechanical Engineering Study Program
 - g. Bachelor of Civil Engineering Study Program
 - h. Bachelor of Building Engineering Education Study Program
 - i. Master of Civil Engineering Study Program
 - j. Bachelor of Electrical Engineering Study Program

Initialed by Party I
Initialed by Party II

- k. Bachelor of Informatics Engineering Study Program
- l. Bachelor of Electrical Engineering Education Study Program
- m. Bachelor of Informatics Engineering Education Study Program
- n. Master of Electrical Engineering Study Program
- o. Doctoral of Electrical Engineering and Informatics Study Program
- p. Bachelor of Culinary Arts Education Study Program
- q. Bachelor of Fashion Design Education Study Program
- r. Bachelor of Architecture Engineering Study Program
- s. Bachelor of Environmental Engineering Study Program
- t. Engineer Profession Program Study Program

**ARTICLE 3
FINANCIAL ARRANGEMENT**

The parties acknowledge that each Party shall be responsible for the costs and expenses in establishing and conducting projects contemplated under this agreement. However, the Parties will not limit any other relevant collaborative research grant applications within the two Parties.

**ARTICLE 4
INTELLECTUAL PROPERTY RIGHTS, RESULTS, AND PUBLICATIONS**

Each party shall continue to remain the sole owner of its materials contributed to any joint project. Arrangements relating to new intellectual property rights jointly created, results and rights of publication shall be agreed in writing.

**ARTICLE 5
SETTLEMENT OF DIFFERENCES**

If disputes arise then with the consent of both parties such dispute shall be resolved through mutual consultation and/or negotiations between the Parties, without reference to any third party or international tribunal.

**ARTICLE 6
FORCE MAJEURE**

- (1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and the **PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.
- (2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

Initialed by Party I
Initialed by Party II

ARTICLE 7
AMENDMENTS, DURATION AND TERMINATION

- (1) This Memorandum of Agreement shall be effective from the date of this Memorandum and continue for the duration of five (5) years from that date.
- (2) Amendments to this Memorandum of Agreement can only be made after consultation and with the mutual written consent of both parties.
- (3) This Memorandum of Agreement may be terminated by a party on six months' written notice to the other.
- (4) Particulars that are not or have not been sufficiently regulated in this Memorandum of Agreement will be regulated later by the **PARTIES** in an amendment to the Memorandum of Agreement (addendum) which is an integral part of this Memorandum of Agreement. This Memorandum of Agreement is made and signed by the **PARTIES**, on the day, date and place, as mentioned above in 2 (two) copies, each of which has the same legal force.

ARTICLE 8
NOTICE AND CORRESPONDENCE

Every notice, request or any other communication required or permitted to be given pursuant to this MoA shall be in writing, in English, and delivered personally or sent by a registered or certified post via air mail or by courier or facsimile or email (which shall be acknowledged by other Party) to the Parties at the address, facsimile number, and email address as stated below:

If to Faculty of Engineering, Universitas Negeri Malang:

Attention:
Prof. Ir. Rr. Poppy Puspitasari, S.Pd, M.T., Ph.D
Wakil Dekan III
Fakultas Teknik, Universitas Negeri Malang
Email: ft@um.ac.id
Tel.: +62 (0341) 551312
Address: Jl. Semarang No.5, Malang, 65145
Indonesia

If to: Zhong Heng Investment Management Consultant CO., LTD.

Attention:
Mr. Yangsen
President Director
Zh.intern.tw@gmail.com
Tel.: 03-287-1450
Fax. no: 03-287-3908
6F, No. 363, Qingshang Road, Zhongli District, Taoyuan City.
Taiwan (R.O.C.)


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Initialed by Party I
Initialed by Party II

IN WITNESS WHEREOF, the parties hereto have unto set their hands on this day of 13 April 2026

For
Universitas Negeri Malang

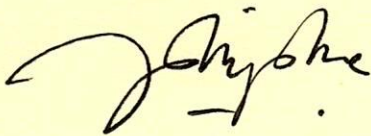
For
Zhong Heng Investment Management
Consultant CO., LTD.

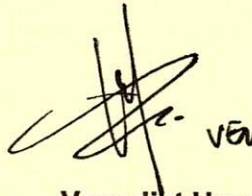

Prof. Dr. Andoko, S.T., M.T.
Dean
Faculty of Engineering
Universitas Negeri Malang
Indonesia


Mr. Yangsen
President Director
Zhong Heng Investment Management
Consultant CO., LTD
Taiwan

In witness of:

In witness of:





Prof. Ir. Poppy Puspitasari, PhD
Vice Dean III
Faculty of Engineering
Universitas Negeri Malang
Indonesia

Venedict Uvandy
Executive Advisor / Project Manager
Zhong Heng Investment Management Consultant
CO., LTD
Taiwan

Initialed by Party I
Initialed by Party II