



## IMPLEMENTATION AGREEMENT

**BETWEEN**  
**DEPARTMENT OF ELEMENTARY TEACHER EDUCATION**  
**FACULTY OF EDUCATION**  
**UNIVERSITAS NEGERI MALANG**  
**AND**  
**FACULTY OF EDUCATION, MAIWP INTERNATIONAL UNIVERSITY**  
**(UNIMAIWP), MALAYSIA**

**ON**  
**RESEARCH AND EDUCATION COLLABORATION IN STUDENT MOBILITY**  
**AND GUEST LECTURERS FOR THE INTERNATIONAL PROGRAM**

Ref No: 18.6.38/UN32.1.5.5/KS/2026

This Implementation Agreement is entered into force on **18 June 2026** by and between:

1. **Dr. Muh Arafik, S.Pd., M.Pd.** : Head of Department of Elementary School and Early Childhood Education, who hereby legally represents and acts for and on behalf of the Department of Elementary and Preschool Education, Faculty of Education, Universitas Negeri Malang, whose address is at Jalan Semarang 5, Malang (65145), Indonesia, hereinafter referred to as **Party I**.
2. **Mohd Shawani bin Ahmad Sabri**: Dean Faculty of Education MAIWP International University (UniMAIWP) who hereby legally represents and acts for and on behalf of the Faculty of Education MAIWP International University (UniMAIWP) - Malaysia, whose address is at No. 3, Jalan 31/10A Kawasan Perindustrian IKS, Taman Batu Muda-68100, Batu Caves, Kuala Lumpur, Malaysia, hereinafter referred to as **Party II**.

**PARTY I** and **PARTY II** hereinafter referred to collectively as **THE PARTIES**. The Parties hereby agree to jointly arrange an Implementation Agreement on the Research and Education Collaboration in Student Mobility and Guest Lecturers for The International Program organized by **THE PARTIES** as regulated in the following articles. The activity is in accordance with the provisions of Memorandum of Understanding signed by **THE PARTIES** on **18 June 2026**.

### **Article 1** **PURPOSE AND OBJECTIVES**

- (1) The purpose of this Implementation Agreement is to serve as the basis for the implementation of collaborative activities between **THE PARTIES**, including joint research, student-faculty exchanges, and academic resource sharing.
- (2) The objective of this Implementation Agreement is to operationalize the MoA signed on 18 June 2026, focusing on strengthening academic cooperation through structured programs and measurable outcomes.

Initialed by Party I  
Initialed by Party II





## **Article 2**

### **SCOPE OF ACTIVITIES**

- (1) The scope of this agreement includes:
  - a. Fulfill and join the Research and Education Collaboration in Student Mobility Program hosted by Party I and Party II as participants and speakers;
  - b. Fulfill and join Guest Lecturers for The International Program hosted by Party I and Party II as participants and speakers.
- (2) **Party I** shall cover all operational costs for activities held at UM Indonesia, while **Party II** shall cover all operational costs for activities held at MAIWP Malaysia.
- (3) **THE PARTIES** shall monitor the implementation of the program **quarterly** not less than 2 (two) times in one period of activity.
- (4) **THE PARTIES** are to carry out **budget planning and activity evaluations** as stated in the attachment

## **Article 3**

### **FUNDING**

The total funding for this collaboration is divided as follows:

- (1) **Party I** allocate funds for operational costs at UM Indonesia, sourced from the Faculty of Education's annual budget.
- (2) **Party II** allocate for operational costs at MAIWP Malaysia, sourced from the Faculty of Education MAIWP annual budget.
- (3) Any budget changes require mutual written agreement.

## **Article 4**

### **DURATION**

This Implementation Agreement of cooperation is valid from **18 June 2026** until **18 June 2027**.

## **Article 5**

### **CLOSING**

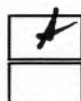
- (1) Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
- (2) This Implementation Agreement is deemed to be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions in this Implementation Agreement.
- (3) Particulars that are not / yet to be determined in this Implementation Agreement shall be addressed further by **THE PARTIES** on the basis of mutual discussion and agreement which shall be set forth in an Addendum, which is an integral part of this Implementation Agreement.
- (4) This document of Implementation Agreement is made and signed by **THE PARTIES** in 2 (two) copies, all of which shall constitute the equal legal force.

## **Article 6**

### **Force Majeure**

- (1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and the **PARTIES** shall be released

Initialed by Party I  
Initialed by Party II



from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.

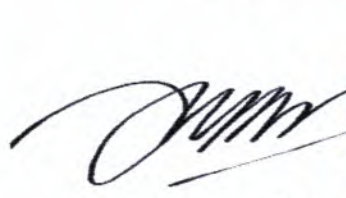
- (2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

**PARTY I**



**Dr. Muh Arafik, S.Pd., M.Pd.**  
Head of Department of Elementary  
School and Early Childhood Education  
Universitas Negeri Malang

**PARTY II**



**Mohd Shawani bin Ahmad Sabri**  
Dean Faculty of Education  
MAIWP International University  
Malaysia

**IN WITNESS WHEREOF**



**Dr. Ahmad Yusuf Sobri, S.Sos., M.Pd.**  
Dean of Faculty of Education  
Universitas Negeri Malang  
Indonesia