



**MEMORANDUM OF AGREEMENTS
BETWEEN
FACULTY OF ECONOMICS AND BUSINESS
UNIVERSITAS NEGERI MALANG
AND
UNIVERSITI KEBANGSAAN MALAYSIA
FOR
RESEARCH COLLABORATION**

Ref: 17-g. 31 / UU 32.4 / K5 / 2025
Ref: 17-g. 32 / UU 32.4 / K5 / 2025

This agreement is signed on 17th September 2025 by the following parties:

1. **Dr. Hadi Sumarsono, ST, M.Si.:** Dean Faculty of Economic and Business, acting on behalf of Faculty of Economic and Business, Universitas Negeri Malang, located on Jalan Semarang 5, Malang, hereinafter referred to as **Party I**.
2. **Dr. Abdul Hafizh bin Mohd Azam:** Head of Economics Postgraduate Programme, whom therefore legally represents and acts for and on behalf of Economics Postgraduate Programme Universiti Kebangsaan Malaysia, whose address is at Lingkungan Ilmu, 43600 Bangi, Selangor, Malaysia, hereinafter referred to as **Party II**.

The FIRST PARTY and **the SECOND PARTY** are hereinafter collectively referred to as **the PARTIES** , and each of them is referred to as a **PARTY** .

THE PARTIES first explain the following matters:

- a. that **the FIRST PARTY** is a State University owned by the Government of the Republic of Indonesia with Presidential Decree No. 93 of 1999 dated August 4, 1999 which organizes Higher Education and operates in the fields of Education, Research, and Community Service and is responsible to the Chancellor of Malang State University.
- b. that **the SECOND PARTY** is a Universiti Kebangsaan Malaysia;
- c. that each **PARTY** has the ability to provide support in the Cooperation Agreement in an institutional manner that is mutually beneficial, based on mutual agreement.

Based on the above, **THE PARTIES** agree to bind themselves to each other in an Agreement regarding research, training, teaching and community service activities (hereinafter referred to as **the Cooperation Agreement**), with the following provisions and conditions.

Article 1

GENERAL REQUIREMENTS

In this Agreement, the following terms are defined:

- (1) A College is an educational unit that provides higher education in the form of a university, institute, college, polytechnic, academy, or community academy.
- (2) The Cost Budget Plan (hereinafter abbreviated as RAB) is a planning document that contains detailed calculations of the costs of implementing the Program in a cooperation agreement as a reference for billing and payment during the specified enrichment period.

Article 2

SCOPE OF ACTIVITIES

The scope of this collaboration involves: 1) the Accounting Department with the person in charge Diana Tien Irafahmi, S.Pd., M.Ed., Ph.D; 2) Management Department with the person in charge Prof.Dr. Wening Patmi Rahayu, S.Pd, M.M.; 3) Economic Development Departement Bachelor of Economic Education with the person in charge Dr. Inayati Nuraini Dwiputri, S. Si, M.Sc.; includes the Research, Training, Teaching, Community Service, And Governance programs by the faculty members of **THE PARTIES**.

Article 3

OBJECTIVE

- (1) **The FIRST PARTY** and **the SECOND PARTY** understand and agree that the cooperation agreement entered into is based on the desire to help each other and benefit each other.
- (2) **The FIRST PARTY** and **the SECOND PARTY** understand and agree that this collaboration aims to improve and support training, teaching, research and community service activities organized by both parties.

Article 4

RIGHTS AND OBLIGATIONS

- (1) Rights and Obligations **THE FIRST PARTY**:
 - a. **THE FIRST PARTY** has the right to access facilities for training, teaching, research, and community service conducted, in accordance with applicable regulations and the terms of this agreement.
 - b. **THE FIRST PARTY** is obligated to inform **THE SECOND PARTY** of training, teaching, research, and community service, no later than 1 (one) month before the implementation of the activity.

- (2) Rights And **SECOND PARTY** Obligations:
- a. **THE SECOND PARTY** has the right to access facilities from **FIRST PARTY** for training, teaching, research, and community service in accordance with applicable regulations and the terms of this agreement.
 - b. **THE SECOND PARTY** is obligated inform related activities with training, teaching, research, and community service Program to **FIRST PARTY**, no later than 1 (one) month before the activity implementation.

Article 5
DURATION OF THE AGREEMENT

- (1) This cooperation agreement is valid for a period of 3 (Three) years starting from the date it is signed by **the FIRST PARTY** and **the SECOND PARTY**.
- (2) This cooperation agreement may be extended or renewed with the agreement of **the FIRST PARTY** and **the SECOND PARTY** with prior notification no later than 2 (two) weeks before the end of this agreement.

Article 6
ACTIVITY COSTS

The burden and costs of implementing the activity are a joint responsibility between **the FIRST PARTY** and **the SECOND PARTY** as agreed and presented in the activity's Cost Budget Plan (RAB).

Article 7
IMPLEMENTATION OF COOPERATION

- (1) **THE PARTIES** appoint an officer as a contact person for coordination in implementing cooperation and providing notification to the other **PARTIES**;
- (2) **THE PARTIES** carry out monitoring and evaluation activities for the implementation of cooperation periodically in accordance with the agreement **of THE PARTIES** .

Article 8
CORRESPONDENCE

All letters or notifications sent by each **PARTY** to the other **PARTY** , regarding and/or matters relating to this **Cooperation Agreement** , are made in writing via correspondence and/or email to the following address:

FIRST PARTY

FACULTY OF ECONOMICS AND BUSINESS UNIVERSITAS NEGERI MALANG

Name : Dr. Hadi Sumarsono, ST, M.Si
Position : Dean
Address : Jalan Semarang 5 Malang
Phone : (0341) 552888
Email : dekan.fe@um.ac.id

THE SECOND PARTY

UNIVERSITI KEBANGSAAN MALAYSIA

Name : Dr. Abdul Hafizh bin Mohd Azam
Position : Head of Economics Postgraduate Programme, Universiti
Kebangsaan Malaysia
Address : Lingkungan Ilmu, 43600 Bangi, Selangor, Malaysia
Telephone : +60 17-690 6447
Email : hafizhazam@ukm.edu.my

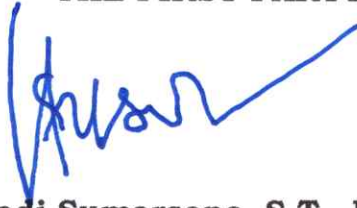
Article 9 FORCE MAJEURE

- (1) Each **PARTY** is released from responsibility for any delay or failure to fulfill the obligations stated in this **Cooperation Agreement** caused or resulting from events beyond the control of each **PARTY** which are classified as *force majeure*.
- (2) **The PARTY** affected by *force majeure* is obliged to notify the other **PARTY** no later than 14 (fourteen) days after the end of *the force majeure*.
- (3) If within 10 (ten) working days of receipt of the notification in question there is no or no response from **the PARTY** receiving the notification, then the risk of the event as referred to in paragraph (3) is deemed to have been agreed to by the **PARTY**.
- (4) *Force majeure* conditions as referred to in this article do not eliminate **the Cooperation Agreement**, and based on the readiness of the conditions, **the PARTIES** can carry out cooperation as appropriate.

Article 10 CLOSING

- (1) Any changes and/or other matters that are not sufficiently regulated in this **Agreement** will be discussed through deliberation by **the PARTIES** and will be set out in an addendum which will form an integral part of this **Agreement**.
- (2) The **Agreement** is made in 2 (two) original copies, properly stamped, and signed by **THE PARTIES**, and both have the same legal force for each **PARTY**.

17th September 2025
THE FIRST PARTY,



Dr. Hadi Sumarsono, S.T., M.Si
Dean of the Faculty of Economics and
Business, Universitas Negeri Malang,
Indonesia

THE SECOND PARTY,



Dr. Abdul Hafizh bin Mohd Azam
Head of Economics Postgraduate
Programme, Universiti Kebangsaan
Malaysia

