



**MEMORANDUM OF UNDERSTANDING**  
between  
UNIVERSITAS NEGERI MALANG, INDONESIA  
and  
MALAY HERITAGE FOUNDATION, SINGAPORE  
**ON**  
**COLLABORATION IN RESEARCH, EDUCATION, COMMUNITY SERVICE, AND**  
**HUMAN RESOURCE DEVELOPMENT**

UM Ref. No. 13.6./UN32/KS/2025

This Memorandum of Understanding (MoU) is entered into force on 16/06/2025 by and between:

1. **Universitas Negeri Malang (UM)**, an established public university in Indonesia whose address is Jalan Semarang 5 Malang (65145), Indonesia, hereinafter represented by (REKTOR UM), and referred to as Party 1,

and

2. **The Malay Heritage Foundation (MHF)**, (85 Sultan Gate Singapore 198501), hereinafter represented by General Manager, and referred to as Party 2.

Both UM and and MHF hereinafter shall collectively be referred to as "The Parties".

The Parties are seeking to establish collaborations in the above mentioned areas under this MoU upon the terms as therein.

Initialed by Party I  
Initialed by Party II  
stated


IT IS AGREED AS FOLLOWS:

**ARTICLE 1  
OBJECTIVE**

The Parties to this agreement wish to expand their activities for mutual benefit and in a spirit of academic cooperation and friendship. The objective of this Memorandum of Understanding (MOU) in the areas of **RESEARCH, EDUCATION, COMMUNITY SERVICE, AND HUMAN RESOURCE DEVELOPMENT** is to further develop and carry out long term collaborations as described under Article II.

**ARTICLE 2  
SCOPE OF ACTIVITIES**

The areas of collaboration on academic and research activities covered under this Memorandum of Understanding are as follows:

1. development of collaborative research projects;
2. organization of joint academic activities, such as: courses, conferences, seminars, symposia, art residencies or lectures;
3. exchange of research, administrative, and teaching personnel;
4. placement and/or exchange of students;
5. exchange of publications and other materials of common interest;
6. any other areas of cooperation to be mutually agreed upon by the Parties.

**ARTICLE 3  
FURTHER AGREEMENTS**

Details of commitments relating to those activities described under Article II shall remain subject to later written agreements between the parties. Until such agreements are completed, neither party shall be under any formal commitment to provide any goods or services.

Initialed by Party I  
Initialed by Party II


## ARTICLE 4

### FUNDING

1. This Memorandum of Understanding will not give rise to any financial obligation by one Party to the other.
2. Each Party will bear its own costs and expenses in relation to this Memorandum of Understanding, unless agreed by both Parties.

## ARTICLE 5

### EFFECT OF MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding serves only as a record of the Parties' intentions and does not constitute or create, and is not intended to constitute or create, obligations under domestic or international law and will not give rise to any legal process and will not be deemed to constitute or create any legally binding or enforceable obligations, express or implied.

## ARTICLE 6

### INTELLECTUAL PROPERTY RIGHTS, RESULTS, AND PUBLICATIONS

Each party shall continue to remain the sole owner of its materials contributed to any joint project. Arrangements relating to new intellectual property rights jointly created, results and rights of publication shall be agreed in writing.

## ARTICLE 7

### SETTLEMENT OF DIFFERENCES

If disputes arise then with the consent of both parties such disputes shall be resolved through mutual consultation and/or negotiations between the Parties, without reference to any third party or international tribunal.

## ARTICLE 8

### FORCE MAJEURE

- (1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and **the PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.

Initialed by Party I  
Initialed by Party II


- (2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

## ARTICLE 9

### AMENDMENTS, DURATION AND TERMINATION

- (a) Amendments to this Memorandum of Understanding can only be made after consultation and with the mutual written consent of both parties.
- (b) This MOU is written in both English and Indonesian versions. In the event of any discrepancy the English language version shall prevail.
- (c) This Memorandum of Understanding shall be effective from the date of this Memorandum and continue for the duration of five (5) years from that date.
- (d) This Memorandum of Understanding may be terminated by a party on six months' written notice to the other.
- (e) Particulars that are not or have been sufficiently regulated in this Memorandum of Understanding will be regulated later by the **PARTIES** in an amendment to the Memorandum of Understanding (addendum) which is an integral part of this Memorandum of Understanding. This Memorandum of Understanding is made and signed by the **PARTIES**, on the day, date and place, as mentioned above in 2 (two) copies of English and Indonesian versions, each of which has the same legal force.

## ARTICLE 10

### NOTICE AND CORRESPONDENCE

Every notice, request or any other communication required or permitted to be given pursuant to this MoU shall be in writing, in English and Indonesian, and delivered personally or sent by a registered or certified post via air mail or by courier or facsimile or email (which shall be acknowledged by other Party) to the Parties at the address, facsimile number, and email address as stated below:

Initialed by Party I  
Initialed by Party II


If to UM:

Attention:  
Dr. Evi Eliyanah  
Director, Office of International Affairs  
Gedung Sasana Budaya Lt.1  
Universitas Negeri Malang  
Email: [uia@um.ac.id](mailto:uia@um.ac.id) or [iro@um.ac.id](mailto:iro@um.ac.id)  
Tel.: +62 (0) 341 551312 ext.360  
Fax. no: +62 (0) 341 5847459  
Address: Jl. Semarang No.5, Malang, 65145  
Indonesia

If to: **MHF**

Attention: Rilla Melati Bahri  
General Manager  
The Malay Heritage Foundation  
[rilla@mhf.org.sg](mailto:rilla@mhf.org.sg)  
Tel.: +65 62776501  
85 Sultan Gate Singapore 198501  
Singapore

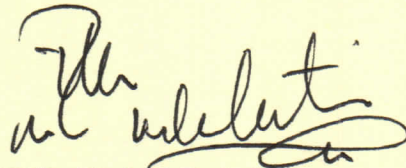
IN WITNESS WHEREOF, the parties hereto have unto set their hands on this  
16 day of **June** 2025.

For  
Universitas Negeri Malang



**Prof. Dr. Hariyono, M.Pd**  
Rector  
Universitas Negeri Malang  
Indonesia

For  
The Malay Heritage Foundation



**Rilla Melati Bahri**  
General Manager  
The Malay Heritage Foundation  
Singapore

Initialed by Party I  
Initialed by Party II
