IMPLEMENTATION OF AGREEMENT
between
BACHELOR'S DEGREE PROGRAM IN LIBRARY SCIENCE
DEPARTMENT OF INDONESIAN LITERATURE
FACULTY OF LETTERS
UNIVERSITAS NEGERI MALANG, INDONESIA
and
UNIVERSITI TEKNOLOGI MARA (UiTM)
CAWANGAN KEDAH, MALAYSIA
on
STUDENT OUTBOUND FULL TIME PROGRAM

No. : 5.10.71/UN32.2.5.1/KS/2026

This Implementation Agreement is entered into force on 5 October, 2026 by and between :

1. **Dr. Febri Taufiqurrahman, S.Hum., M.Hum. :** Head of Bachelor's Degree Program in Library Science, Department of Indonesian Literature, Faculty of Letters, Universitas Negeri Malang, Indonesia, whom therefore legally represents and acts for and on behalf of the Bachelor's Degree Program in Library Science, Universitas Negeri Malang, whose address is at 5 Semarang Street, Malang, East Java, Indonesia, hereinafter referred to as PARTY 1.
2. **Dr. Siti Khadijah Rafie :** Head of Program Bachelor of Information Science (Hons.) Library Management, Universiti Teknologi MARA Cawangan Kedah, Malaysia, whom therefore legally represents and acts for and on behalf of Universiti Teknologi MARA, Cawangan Kedah, Malaysia, whose address is at Kampus Sungai Petani, 08400 Merbok, Kedah Darul Aman, Malaysia, hereinafter referred to as PARTY 2.

THE PARTIES hereby agree to establish this Implementation Agreement for the implementation of the Student Outbound Full-Time Program, subject to the following articles. THE PARTIES shall undertake the necessary measures and provide appropriate support to ensure the effective implementation of the program.

Party 1
Party 2

Article I: Purpose and Objective

1. To facilitate student mobility from the Bachelor's Degree Program in Library Science, Faculty of Letters, Universitas Negeri Malang, to Universiti Teknologi MARA (UiTM) Cawangan Kedah, Malaysia.
2. To provide participating students with opportunities to engage in academic activities at the host institution and gain international learning experiences.
3. To facilitate the recognition and transfer of academic credits earned by participating students, subject to the academic policies, curriculum requirements, and approval procedures of the respective institutions.
4. To enhance students' academic competencies, intercultural understanding, communication skills, and international perspectives.
5. To strengthen institutional relations and promote sustainable international academic collaboration between THE PARTIES.

Article II: Scope of Implementation

1. The program shall involve undergraduate students from the Bachelor's Degree Program in Library Science, Faculty of Letters, Universitas Negeri Malang, who will undertake academic activities at Universiti Teknologi MARA (UiTM) Cawangan Kedah.
2. The program shall be conducted from 6 October to 31 October 2026, for a total duration of approximately four weeks.
3. The program may include academic coursework, classroom participation, academic discussions, knowledge exchange, and other educational activities mutually agreed upon by THE PARTIES.
4. The recognition and transfer of academic credits, where applicable, shall be subject to the approval and academic regulations of the respective institutions.
5. The program shall be supervised by two lecturers from the Bachelor's Degree Program in Library and Information Science, Universitas Negeri Malang, namely Dr. Febri Taufiqurrahman, S.Hum., M.Hum. and Sherly Rosa Anggraeni, S.Kom., M.Kom., who shall provide academic guidance and supervision to the participating students throughout the program.

Party 1
Party 2

6. The names of the participating students are listed in the Appendix, which forms an integral part of this Implementation Agreement.

Article III: Funding and Financial Responsibilities

1. Participating students shall be responsible for covering their own living expenses and transportation costs incurred in connection with their participation in the program, including travel to and from the host institution and other transportation expenses during the program.
2. PARTY 2 shall provide and cover the accommodation costs for participating students at Universiti Teknologi MARA (UiTM) Cawangan Kedah for the duration of the program, from 6 October to 31 October 2026.
3. Any expenses not expressly stipulated in this Article shall be discussed and mutually agreed upon in writing by THE PARTIES before such expenses are incurred.

Article IV: Duration

This Implementation Agreement shall take effect on the date of its signing by THE PARTIES and shall remain in effect until the completion of the program, unless otherwise mutually agreed upon in writing. The program shall be implemented from 6 October to 31 October 2026. Any changes to the program schedule or implementation arrangements shall be made upon mutual agreement between THE PARTIES.

Article V: Closing

1. Any amendment to this Implementation Agreement shall only be made with the mutual approval of THE PARTIES.
2. This Implementation Agreement shall be deemed terminated if either PARTY or both PARTIES fail to fulfill the provisions stipulated in this Implementation Agreement.
3. Matters that are not or have not yet been determined in this Implementation Agreement shall be addressed further by THE PARTIES through mutual discussion and agreement and shall be set forth in an Addendum, which shall form an integral part of this Implementation Agreement.



4. This Implementation Agreement is made and signed by THE PARTIES in two (2) original copies, each of which shall have equal legal force.

IN WITNESS WHEREOF, both PARTIES have caused this agreement to be executed by their duly authorized representatives.

PARTY 1,

Dr. Febri Taufiqurrahman, S.Hum., M.Hum.
Head of the Bachelor's Degree in Library Science Program, Faculty of Letters
Universitas Negeri Malang
Malang
Indonesia

PARTY 2,

Dr. Siti Khadijah Rafie

Head of Program Bachelor of Information Science (Hons.) Library Management
University Teknologi MARA
Cawangan Kedah
Malaysia

Acknowledged

Dr. Moch. Syahri, M.Sos, M.Si.
Dean
Faculty of Letters
Universitas Negeri Malang
Indonesia

Party 1
Party 2

APPENDIX

LIST OF PARTICIPATING STUDENTS

OF STUDENT MOBILITY FULL TIME PROGRAM

No.	Name	Study Program	Institution
1	Muhammad Nabil Makarim	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
2	Kinantira Desti Auliasari	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
3	Ni Nyoman Trisna Adnyaswari	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
4	Berinda Nareswari	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
5	Putri Shofura	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
6	Tsabitah Tifali Dhiyaulhaq	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
7	Carissa Vania Irilla	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
8	Yugi M. aldian Fernandi	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
9	Ivone Kinanti Natalie	Bachelor's Degree in Library Science Program	Universitas Negeri Malang
10	Jihan Andini	Bachelor's Degree in Library Science Program	Universitas Negeri Malang

Party 1
Party 2