



**MEMORANDUM OF UNDERSTANDING  
ACADEMIC, ADMINISTRATIVE AND RESEARCH COLLABORATIONS**

UM Ref. No. 2.2.3/UN32/KS/2026

UrFU No. \_\_\_\_\_ dated \_\_\_\_\_

BETWEEN:

(1) UNIVERSITAS NEGERI MALANG (UM), Jalan Semarang 5 Malang (65145),  
Indonesia

And

(2) URAL FEDERAL UNIVERSITY, 620062, 19 Mira Street, Ekaterinburg,  
Russia

IT IS AGREED AS FOLLOWS:

**ARTICLE I**

**OBJECTIVE**

The Parties to this agreement wish to expand their activities for mutual benefit and in a spirit of academic co-operation and friendship. The objective of this Memorandum of Understanding is to further develop and carry out long term collaborations as described under Article II.

**ARTICLE II**

**SCOPE OF ACTIVITIES**

The areas of collaboration on academic and research activities covered under this Memorandum of Understanding are as follows:

1. development of collaborative research projects;
2. organization of joint academic activities, such as: courses, conferences, seminars, symposia or lectures;
3. exchange of research, administrative, and teaching personnel;
4. placement and/or exchange of students;
5. exchange of publications and other materials of common interest;
6. any other areas of cooperation to be mutually agreed upon the Parties.

**ARTICLE III  
FURTHER AGREEMENTS**

Details of commitments relating to those activities described under Article II shall remain subject to later written agreements between the parties. Until such agreements are completed, neither party shall be under any formal commitment to provide any goods or services.

**ARTICLE IV  
FUNDING**

1. This Memorandum of Understanding will not give rise to any financial obligation by one Party to the other.
2. Each Party will bear its own costs and expenses in relation to this Memorandum of Understanding, unless agreed by both Parties.

**ARTICLE V  
EFFECT OF MEMORANDUM OF UNDERSTANDING**

This Memorandum of Understanding serves only as a record of the Parties' intentions and does not constitute or create, and is not intended to constitute or create, obligations under domestic or international law and will not give rise to any legal process and will not be deemed to constitute or create any legally binding or enforceable obligations, express or implied.

**ARTICLE VI  
INTELLECTUAL PROPERTY RIGHTS, RESULTS, AND PUBLICATIONS**

Each party shall continue to remain the sole owner of its materials contributed to any joint project. Arrangements relating to new intellectual property rights jointly created, results and rights of publication shall be agreed in writing.

**ARTICLE VII  
SETTLEMENT OF DIFFERENCES**

If disputes arise then with the consent of both parties such disputes shall be resolved through negotiation.

**ARTICLE VIII  
AMENDMENTS, DURATION AND TERMINATION**

- (a) Amendments to this Memorandum of Understanding can only be made after consultation and with the mutual written consent of both parties.
- (b) This Memorandum of Understanding shall be effective from the signing date of this Memorandum in English and Russian and continue for the duration of 5 (five) years from that date. Any extension or continuation beyond this period shall be subject to a new mutual agreement and re-signing by both Parties.
- (c) This Memorandum of Understanding may be terminated by a party on six months' written notice to the other.

**ARTICLE IX  
FORCE MAJEURE**

Neither Party shall be held responsible for failure or delay in the performance of this Memorandum of Understanding if such failure or delay is caused by circumstances beyond reasonable control, including but not limited to natural disasters, war, acts of terrorism, epidemics or pandemics, governmental regulations, or other force majeure events. The affected Party shall promptly notify the other Party of the occurrence of such circumstances.

**ARTICLE X  
NOTICE**

Every notice, request or any other communication required or permitted to be given pursuant to this MoU shall be in writing, in English, and delivered personally or sent by a registered or certified post via air mail or by courier or facsimile (which shall be acknowledged by other Party) to the Parties at the address and facsimile number as stated below:

**If to Universitas Negeri Malang:**  
Attention:  
Dr. Sari Karmina  
Director, Office of International Affairs  
Gedung Graha Rektorat Lt.3  
Universitas Negeri Malang  
Email: [uia@um.ac.id](mailto:uia@um.ac.id)  
Tel.: +62 (0) 341 551312 ext.360  
Jl. Semarang No.5, Malang, 65145  
Indonesia

**If to Ural Federal University:**  
Attention:  
Mr Sergey Tushin  
Vice-rector for International Relations  
Ural Federal University  
Email: [s.g.tushin@urfu.ru](mailto:s.g.tushin@urfu.ru)  
Tel.: +7(343)3745434  
620062, 19 Mira street, 620062  
Ekaterinburg, Russia Office GUK-208

IN WITNESS WHEREOF, the parties here to have unto set their hands on this

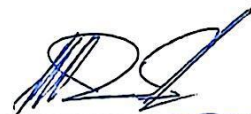
\_\_\_\_\_ 17th day of April \_\_\_\_\_, 2026.

For  
Universitas Negeri Malang

For  
Ural Federal University



  
\_\_\_\_\_  
Professor Dr. Hariyono, M.Pd.  
Rektor  
Universitas Negeri Malang  
Indonesia



\_\_\_\_\_  
Ilya Obabkov  
Acting Rector  
Ural Federal University  
Russia

