



**IMPLEMENTATION AGREEMENT
BETWEEN
DEPARTMENT OF APPLIED BUSINESS
FACULTY OF VOCATIONAL STUDIES
UNIVERSITAS NEGERI MALANG**

AND

**CENTRE FOR ISLAMIC DEVELOPMENT MANAGEMENT STUDIES (ISDEV)
UNIVERSITI SAINS MALAYSIA**

ON

RESEARCH COLLABORATION

Ref: 12.9.1/UN32.10/KS/2026

This Implementation Agreement (IA) signed on 12 September 2026 by the following parties:

1. **Rayie Tariaranie Wiraguna, S.E., M.M.:** Head of the Department of Applied Business, Faculty of Vocational Studies, Universitas Negeri Malang, located on Jalan Semarang 5, Malang, Indonesia hereinafter referred to as **THE FIRST PARTY**.
2. **Assoc. Prof. Dr. Shahir Akram bin Hassan:** Director of the Centre for Islamic Development Management Studies (ISDEV), Universiti Sains Malaysia, located in 11700, Gelugor, Pulau Pinang, Malaysia, hereinafter referred to as **THE SECOND PARTY**.

THE FIRST PARTY and **THE SECOND PARTY** hereinafter shall collectively be referred to as **THE PARTIES**. This Implementation Agreement (IA) on Research Collaboration is developed and established between **THE PARTIES** under the following items:





ARTICLE I PURPOSE AND OBJECTIVE

- (1) The purpose of this Cooperation Implementation Plan is to serve as the basis for the implementation of cooperation prepared by the PARTIES in accordance with the scope of this Cooperation Implementation Arrangement.
- (2) The objective of this Cooperation Implementation Plan is to mutually support the activities of the PARTIES in the framework of cooperation related to the research programme with the research title "*Pengembangan Aplikasi Sistem Informasi Keuangan Lembaga Nonprofit Keagamaan Berbasis Web di Malang Raya*".

ARTICLE II SCOPE OF ACTIVITY

- (1) The scope of this collaboration covers a research programme entitled "*Pengembangan Aplikasi Sistem Informasi Keuangan Lembaga Nonprofit Keagamaan Berbasis Web di Malang Raya*".
- (2) This cooperation activity covers the Department of Applied Business with **Rayie Tariaranie Wiraguna, S.E., M.M.** as the Person in Charge of The First Party and **Assoc. Prof. Dr. Shahir Akram bin Hassan** as the Person in Charge of The Second Party.
- (3) The implementation of this cooperation activity is carried out by .
- (4) The PARTIES shall monitor the implementation of the research programme at least 2 (two) times in 1 (one) period of activity.
- (5) The PARTIES carry out the research in the attachment.

ARTICLE III FINANCIAL ARRANGEMENT

The Funding for this Research Collaboration shall be covered by Universitas Negeri Malang under the annual research grant program, with a total amount of IDR 45,000,000 (forty-five million Indonesian Rupiah).

ARTICLE IV DURATION

This Implementation Agreement is effective from 12 September 2026 and valid until 12 September 2027.





ARTICLE V AMENDMENTS AND TERMINATION

- (1) This Implementation Agreement can be changed or modified upon mutual agreement in writing of THE PARTIES under mutually agreed terms and conditions.
- (2) This Implementation Agreement shall be terminated when one of THE PARTIES or THE PARTIES violate the mutually agreed terms and conditions.
- (3) This Implementation Agreement shall be discussed by THE PARTIES and can be written in an Addendum attached as an integral part of this Implementation Agreement document.
- (4) This Implementation Agreement is developed for Research Collaboration and is established and signed by THE PARTIES in duplicate; all copies being equally authentic.
- (5) Matters that are not or have not been regulated in the text of this Cooperation Implementation Plan will be regulated later by the PARTIES on the basis of deliberation or consensus which will then be stated in an Addendum and is an inseparable part of this Cooperation Implementation Plan.

First Party,
Head of the Department of Applied
Business
Universitas Negeri Malang

Second Party,
Director of the Centre for Islamic Development
Management Studies (ISDEV)
Universiti Sains Malaysia

R. T. Wiraguna

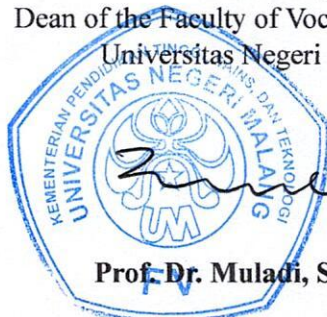
Rayie Tariaranie Wiraguna, S.E., M.M.



Shahir Akram bin Hassan

Assoc. Prof. Dr. Shahir Akram bin Hassan

Witnessed by,
Dean of the Faculty of Vocational Studies
Universitas Negeri Malang



Prof. Dr. Muladi, ST., MT.





APPENDIX

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FACULTY OF VOCATIONAL STUDIES
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AND

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MANAGEMENT STUDIES (ISDEV)
UNIVERSITI SAINS MALAYSIA

ON

RESEARCH COLLABORATION

No	Researcher(s)	Home University	Research Title	Duration of Research
1	Dr. Ely Siswanto S.Sos.,M.M	UM	<i>Pengembangan Aplikasi Sistem Informasi Keuangan Lembaga Nonprofit Keagamaan Berbasis Web di Malang Raya</i>	1 (one) year
2.	Assoc. Prof. Dr. Shahir Akram bin Hassan	USM		