IMPLEMENTATION AGREEMENT

BETWEEN
FACULTY OF SOCIAL SCIENCES
UNIVERSITAS NEGERI MALANG

AND

UNIVERSITI KUALA LUMPUR BUSINESS SCHOOL

ON
JOINT RESEARCH AND PUBLICATION

Ref. No (UM): 19.10.3/UN32.7/KS/2026

This Implementation Agreement is entered into force on 19 October 2026 by and between:

1. Dr. Ari Sapto, M.Hum: Dean of the Faculty of Social Sciences, whom therefore legally represents and acts for and on behalf of the Faculty of Social Sciences, Universitas Negeri Malang, whose address is at Jalan Semarang 5, Malang, East Java, Indonesa, hereinafter referred to as Party I.

2. Dr. Azizan binti Mohamed Isa: Dean of the Universiti Kuala Lumpur Business School, whom therefore legally represents and acts for and on behalf of Universiti Kuala Lumpur Business School, whose address is at 1016, Jalan Sultan Ismail, 50250 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia, hereinafter referred to as Party II.

PARTY I and **PARTY II** hereinafter referred to collectively as **THE PARTIES.** The Parties hereby agree to jointly arrange an Implementation Agreement on the **Joint Research and Publication** Organized by **THE PARTIES** as regulated in the following articles.

Article 1
PURPOSE AND OBJECTIVES

(1) The purpose of this Implementation Agreement is to serve as the basis for the Implementation Agreement arranged by **THE PARTIES** in accordance with the scope of this Implementation Agreement Regulation.
(2) The objective of this Implementation Agreement is to support the activities of **THE PARTIES** in relation to cooperation with regard to the **Joint Research and Publication.**

Article 2
SCOPE OF ACTIVITIES

(1) The scope of this agreement includes the **Joint Research and Publication**, wherein Elya Kurniawati, S.T.P., S.E., M.M., Ph.D has/have been assigned as the Person in Charge (elya.kurniawati.fis@um.ac.id).
(2) The implementation of cooperation for this agreement is carried out by **Universiti Kuala Lumpur Business School and Faculty of Social Sciences, Universitas Negeri Malang, including:**
    a) Bachelor's Program in Pancasila and Civic Education;
    b) Bachelor's Program in Geography Education;
    c) Bachelor's Program in Geography;
    d) Bachelor's Program in History Education
    e) Bachelor's Program in History;
    f) Bachelor's Program in Social Sciences Education;
    g) Bachelor's Program in Sociology Education;
    h) Bachelor's Program in Communication Studies;
    i) Bachelor's Program in Tourism;
    j) Bachelor's Program in Law;
    k) Master's Program in Pancasila and Civic Education;
    l) Master's Program in Geography Education;
    m) Master's Program in History Education;
    n) Doctoral Program in Geography Education; and
    o) Doctoral Program in History Education.
(3) **THE PARTIES** shall monitor the implementation of the program not less than 1 (one) time in one period of activity.

Article 3
FUNDING

The amount of funding for this **Joint Research and Publication**, activity is charged to **EACH PARTY.**

Article 4
DURATION

This Implementation Agreement of cooperation is valid from 19 October 2026 until 19 October 2027.

Article 5
CLOSING

(1) Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
(2) This Implementation Agreement is deemed to be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions in this Implementation Agreement.
(3) Particulars that are not / yet to be determined in this Implementation Agreement shall be addressed further by **THE PARTIES** on the basis of mutual discussion and agreement which

shall be set forth in an Addendum, which is an integral part of this Implementation Agreement.

(4) This document of Implementation Agreement is made and signed by **THE PARTIES** in 2 (two) copies, all of which shall constitute the equal legal force.

Article 6
Force Majeure

(1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the PARTIES shall be borne by the **PARTIES** and **the PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.

(2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

PARTY I

Dr. Ari Sapto, M.Hum
Dean of the Faculty of Social Sciences
Universitas Negeri Malang, Indonesia

PARTY II

DR. AZIZAN MOHAMED ISA
Dean/ Head Of Campus
Universiti Kuala Lumpur Business School
Universiti Kuala Lumpur

Dr. Azizan binti Mohamed Isa
Dean of the Universiti Kuala Lumpur Business School
Malaysia