



## IMPLEMENTATION AGREEMENT

**BETWEEN**  
**VISUAL ART'S EDUCATION STUDY PROGRAM**  
**ART AND DESIGN DEPARTMENT**  
**FACULTY OF LETTERS**  
**UNIVERSITAS NEGERI MALANG**  
**AND**  
**AKADEMI PEMBANGUNAN PKS & KEUSAHAWANAN MALAYSIA (MASMED)**  
**UNIVERSITI TEKNOLOGI MARA (UiTM) MALAYSIA**  
**ON**  
**THE ART'S CURRICULUM BENCHMARKING, WORKSHOP AND VISITING**  
**LECTURE**

Ref: 10.10.3/UN32.2.5.5/KS/2025

This Implementation Agreement is entered into force on 10 Oktober 2025 by and between:

1. Dr. Ike Ratnawati, M.Pd: Head of Visual Arts Education Study Program, whom therefore legally represents and acts for and on behalf of the Study Program of Visual Arts Education, Art and Design Department, Faculty of Letters, Universitas Negeri Malang, whose address is at Jalan Semarang 5, Malang, hereinafter referred to as Party I.
2. Profesor Madya Dr. Badrul Isa: Penolong Naib Canselor (Keusahawanan), Akademi Pembangunan PKS & Keusahawanan Malaysia (MASMED), Universiti Teknologi MARA 40450 Shah Alam, Selangor Darul Ehsan, MALAYSIA. hereinafter referred to as Party II.

**PARTY I** and **PARTY II** hereinafter referred to collectively as **THE PARTIES**. The Parties hereby agree to jointly arrange an Implementation Agreement on the program Curriculum Bechmarking, Workshop and Visiting Lecture, Organized by **PARTY II** as regulated in the following articles. The activity is in accordance with the provisions of Memorandum of Understanding signed by **THE PARTIES** on 10/10/2025.

Initialed by Party I  
Initialed by Party II

**Article 1  
PURPOSE AND OBJECTIVES**

- (1) The purpose of this Implementation Agreement is to serve as the basis for the Implementation Agreement arranged by **THE PARTIES** in accordance with the scope of this Implementation Agreement Regulation.
- (2) The objective of this Implementation Agreement is to support the activities of **THE PARTIES** in relation to cooperation with regard to the conference program and research.

**Article 2  
SCOPE OF ACTIVITIES**

- (1) The Scope of this agreement includes the research and keynote speaker exchange, wherein Dr. Ike Ratnawati, M.Pd. has been assigned as the Person in Charge (ike.ratnawati.fs@um.ac.id).
- (2) The implementation of cooperation for this agreement is carried out by Dr. Ike Ratnawati, M.Pd.
- (3) **THE PARTIES** shall monitor the implementation of the program Curriculum Bechmarking, Workshop and Visiting Lecture
- (4) **THE PARTIES** are to carry out keynote speech as stated in the attachment.

**Article 3  
FUNDING**

The amount of funding for this conference activity are borne by the agencies of both parties. Any changes to the budget during the course of activity implementation should be mutually agreed by **THE PARTIES**.

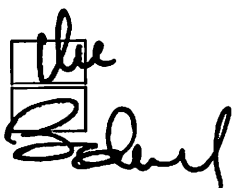
**Article 4  
DURATION**

This Implementation Agreement of cooperation is valid from 10 Oktober 2025 until 10 Oktober 2026.

**Article 5  
CLOSING**

- (1) Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
- (2) This Implementation Agreement is deemed to be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions in this Implementation Agreement.
- (3) Particulars that are not / yet to be determined in this Implementation Agreement shall be addressed further by **THE PARTIES** on the basis of mutual discussion and agreement which shall be set forth in an Addendum, which is an integral part of this Implementation Agreement.

Initialed by Party I  
Initialed by Party II

The image shows two square boxes for initials. The top box contains the handwritten initials 'Ike'. Below the boxes is a handwritten signature that appears to be 'Ike Ratnawati'.

- (4) This document of Implementation Agreement is made and signed by **THE PARTIES** in 2 (two) copies, all of which shall constitute the equal legal force.

**Article 6**  
**Force Majeure**

- (1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and the **PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.
- (2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

**PARTY I**



Dr. Ike Ratnawati, M.Pd  
Head of Study Program Visual Arts  
Education  
Art and Design Department  
Faculty of Letters  
Universitas Negeri Malang

**PARTY II**



Profesor Madya Dr. Badrul Isa  
Penolong Naib Conselor (Keusahawanan)  
Akademi Pembangunan PKS &  
Keusahawanan Malaysia (MASMED)  
Universiti Teknologi MARA

**IN WITNESS WHEREOF**



Dr. Moch. Syahri, S.Sos., M.Si,  
Dean  
Faculty of Letters  
Universitas Negeri Malang

Initialed by Party I  
Initialed by Party II



APPENDIX  
 ARTICLE 2 OF THE IMPLEMENTATION  
 AGREEMENT BETWEEN  
 VISUAL ARTS STUDY PROGRAM  
 ART AND DESIGN DEPARTMENT FACULTY OF  
 LETTERS  
 UNIVERSITAS NEGERI MALANG  
 AND  
 DEPARTMENT OF ART AND DESIGN  
 FACULTY OF EDUCATION  
 UNIVERSITI TEKNOLOGI MARA MALAYSIA  
 ON  
 WORKSHOP AND VISITING LECTURE

No	Lecturer	Home University	Host University	Keynote Title	Hour	Semester
1	Dr. Ike Ratnawati, M.Pd	Universitas Negeri Malang	Universitas Negeri Malang		3 hour	
2	Assoc. Prof. Dr. Badrul Isa	Universiti Teknologi MARA Malaysia	Universitas Negeri Malang		3 hour	
3	Dr. Iriaji, M. Pd.	Universitas Negeri Malang	Universitas Negeri Malang		3 hour	
4	Abdul Rahman Prasetyo, M. Pd.	Universitas Negeri Malang	Universitas Negeri Malang		3 hour	
5	Alby Aruna, S. Pd., M. Pd.	Universitas Negeri Malang	Universitas Negeri Malang		3 hour	

Initialed by Party I  
 Initialed by Party II