



**IMPLEMENTATION AGREEMENT  
BETWEEN  
BACHELOR OF APPLIED MARKETING MANAGEMENT STUDY PROGRAM  
FACULTY OF VOCATIONAL STUDIES  
UNIVERSITAS NEGERI MALANG  
AND  
CENTER OF ISLAMIC DEVELOPMENT MANAGEMENT STUDIES  
UNIVERSITI SAINS MALAYSIA**

**ON**

**RESEARCH COLLABORATION**

Ref: 22.10.1/UN32.10/KS/2025

This Implementation Agreement (IA) signed on 22<sup>nd</sup> October 2025 by the following parties:

1. **Rayie Tariaranie Wiraguna, SE., MM:** Coordinator of the Bachelor of Applied Marketing Management Study Program, Faculty of Vocational Studies, Universitas Negeri Malang; acting on behalf of the Bachelor of Applied Marketing Management Study Program, Faculty of Vocational Studies, Universitas Negeri Malang, located on Jalan Semarang 5, Malang, Indonesia hereby referred to as **THE FIRST PARTY**.
2. **Assoc. Prof. Dr. Shahir Akram bin Hassan** Director of the Center of Islamic Development Management Studies, Universiti Sains Malaysia, located in Universiti Sains Malaysia, 11800 USM, Penang, Malaysia, hereinafter referred to as **THE SECOND PARTY**.

**THE FIRST PARTY** and **THE SECOND PARTY** hereinafter shall collectively be referred to as **THE PARTIES**. This Implementation Agreement (IA) on Research Collaboration is developed and established between **THE PARTIES** under the following items:

**ARTICLE I  
PURPOSE AND OBJECTIVE**

- (1) The purpose of this Cooperation Implementation Plan is to serve as the basis for the implementation of cooperation prepared by the PARTIES in accordance with the scope of this Cooperation Implementation Arrangement.
- (2) The objective of this Cooperation Implementation Plan is to mutually support the activities of the PARTIES in the framework of cooperation related to the research

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Signature of the First Party  
Signature of the Second Party



programme with the research title "*Niat Penerimaan dan Penggunaan Teknologi Informasi Keuangan pada Organisasi Keagamaan Nirlaba Keagamaan Kecil: Perspektif TAM (Studi pada Masjid-masjid di Kabupaten Malang)*".

## ARTICLE II SCOPE OF ACTIVITY

- (1) The scope of this collaboration covers a research programme entitled "*Niat Penerimaan dan Penggunaan Teknologi Informasi Keuangan pada Organisasi Keagamaan Nirlaba Keagamaan Kecil: Perspektif TAM (Studi pada Masjid-masjid di Kabupaten Malang)*".
- (2) This cooperation activity covers the Bachelor of Applied Marketing Management Study Programme with **Dr. Ely Siswanto, S.Sos., MM.** as the Person in Charge of The First Party and **Assoc. Prof. Dr. Shahir Akram bin Hassanas** the Person in Charge of The Second Party.
- (3) The implementation of this cooperation activity is carried out by Dr. Ely Siswanto, S.Sos., MM.
- (4) The PARTIES shall monitor the implementation of the research programme at least 2 (two) times in 1 (one) period of activity.
- (5) The PARTIES carry out the research in the attachment.

## ARTICLE III FINANCIAL ARRANGEMENT

The Funding for this Research Collaboration shall be covered by Universitas Negeri Malang under the annual research grant program.

## ARTICLE IV DURATION

This Implementation Agreement is effective from 22<sup>nd</sup> October 2025 and valid until 22<sup>nd</sup> October 2026.

## ARTICLE V AMENDMENTS AND TERMINATION

- (1) This Implementation Agreement can be changed or modified upon mutual agreement in writing of THE PARTIES under mutually agreed terms and conditions.
- (2) This Implementation Agreement shall be terminated when one of THE PARTIES or THE PARTIES violate the mutually agreed terms and conditions.

- (3) This Implementation Agreement shall be discussed by THE PARTIES and can be written in an Addendum attached as an integral part of this Implementation Agreement document.
- (4) This Implementation Agreement is developed for Research Collaboration and is established and signed by THE PARTIES in duplicate; all copies being equally authentic.
- (5) Matters that are not or have not been regulated in the text of this Cooperation Implementation Plan will be regulated later by the PARTIES on the basis of deliberation or consensus which will then be stated in an Addendum and is an inseparable part of this Cooperation Implementation Plan.

**First Party,**  
Coordinator of Bachelor of Applied  
Marketing Management Study Program  
Universitas Negeri Malang

**Rayie Tariaranie Wiraguna, SE., MM.**

**Second Party,**  
Director of the Center of Islamic Development  
Management Studies  
Universiti Sains Malaysia



**Assoc. Prof. Dr. Shahir Akram bin Hassan**

Witnessed by,  
Dean of the Faculty of Vocational Studies  
Universitas Negeri Malang

**Prof. Dr. Muladi, ST., MT.**



APPENDIX  
ARTICLE 2 OF THE IMPLEMENTATION  
AGREEMENT

BETWEEN

BACHELOR OF APPLIED MARKETING  
MANAGEMENT STUDY PROGRAM,  
FACULTY OF VOCATIONAL STUDIES  
UNIVERSITAS NEGERI MALANG  
AND  
CENTER FOR ISLAMIC DEVELOPMENT  
MANAGEMENT STUDIES, UNIVERSITI  
SAINS MALAYSIA

ON

RESEARCH COLLABORATION

No	Researcher(s)	Home University	Research Title	Duration of Research
1	Dr. Ely Siswanto, S.Sos., MM.	UM	<i>Niat Penerimaan dan Penggunaan Teknologi Informasi Keuangan pada Organisasi Keagamaan Nirlaba Keagamaan Kecil: Perspektif TAM (Studi pada Masjid-masjid di Kabupaten Malang)</i>	1 (one) year
2.	Assoc. Prof. Dr. Shahir Akram bin Hassan	USM		

