IMPLEMENTATION AGREEMENT

BETWEEN
CIVIL ENGINEERING MASTER STUDY PROGRAM
DEPARTMENT OF CIVIL ENGINEERING AND PLANNING
FACULTY OF ENGINEERING
UNIVERSITAS NEGERI MALANG
AND
FACULTY CHEMICAL ENGINEERING & TECHNOLOGY
UNIVERSITI MALAYSIA PERLIS
ON
GUEST LECTURE TITLED "LOW-CARBON CONSTRUCTION WITH GEOPOLYMERS: LATEST TRENDS AND INNOVATIONS"

Ref: 28.8.1/UN32.5.5.2.7/KS/2026

This Implementation Agreement is entered into force on Friday, 28 August 2026 by and between:

1. Dr. Nindyawati, ST., MT: Head of Civil Engineering Master Study Program, whom therefore legally represents and acts for and on behalf of the Civil Engineering Master Study Program, Faculty of Engineering, Universitas Negeri Malang, whose address is at Jalan Semarang 5, Malang, hereinafter referred to as Party I.

2. Professor Dr. Mohd Mustafa Al Bakri Abdullah, PTech, MMSET, AAE: Professor, whom therefore legally represents and acts for and on behalf of the Faculty Chemical Engineering & Technology, Universiti Malaysia Perlis, whose address is at 02600 Arau Perlis, MALAYSIA, hereinafter referred to as Party II.

PARTY I and **PARTY II** hereinafter referred to collectively as **THE PARTIES.** The Parties hereby agree to jointly arrange an Implementation Agreement on the program Guest Lecture titled "Low-carbon Construction With Geopolymers: Latest Trends And Innovations" Organized by **THE PARTIES** as regulated in the following articles.

Article 1
PURPOSE AND OBJECTIVES

(1) The purpose of this Implementation Agreement is to serve as the basis for the Implementation Agreement arranged by **THE PARTIES** in accordance with the scope of this Implementation Agreement Regulation.
(2) The objective of this Implementation Agreement is to support the activities of **THE PARTIES** in relation to cooperation with regard to the program Guest Lecture titled "Low-carbon Construction With Geopolymers: Latest Trends And Innovations"

Initialed by Party I
Initialed by Party II

Article 2
SCOPE OF ACTIVITIES

(1) The Scope of this agreement includes the program Guest Lecture titled "Low-carbon Construction With Geopolymers: Latest Trends And Innovations", wherein Dr. Ir. Nindyawati, S.T., M.T. has/have been assigned as the Person in Charge (nindyawati.ft@um.ac.id).
(2) The implementation of cooperation for this agreement is carried out by Professor Dr. Mohd Mustafa Al Bakri Abdullah, PTech, MMSET, AAE
(3) **THE PARTIES** shall monitor the implementation of the program Guest Lecture titled "Low-carbon Construction With Geopolymers: Latest Trends And Innovations" not less than 1 (one) time in one period of activity.

Article 3
FUNDING

The fee incurred from the activities born in this Implementation of Agreement is borne by the respective **PARTY** according to the applicable regulations and shall be specified in a separate specific written agreement.

Article 4
DURATION

This Implementation Agreement of cooperation is valid from Friday, 28 August 2026 until Saturday, 28 August 2027

Article 5
CLOSING

(1) Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
(2) This Implementation Agreement is deemed to be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions in this Implementation Agreement.
(3) Particulars that are not / yet to be determined in this Implementation Agreement shall be addressed further by **THE PARTIES** on the basis of mutual discussion and agreement which shall be set forth in an Addendum, which is an integral part of this Implementation Agreement.

(4) This document of Implementation Agreement is made and signed by **THE PARTIES** in 2 (two) copies, all of which shall constitute the equal legal force.

Article 6
Force Majeure

(1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the PARTIES shall be borne by the **PARTIES** and **the PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.

Initialed by Party I
Initialed by Party II

(2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

PARTY I	**PARTY II**
Dr. Nindyawati, ST., MT	Professor Dr. Mohd Mustafa Al Bakri Abdullah, PTech, MMSET, AAE
Head of Civil Engineering Master Study Program	Professor
Universitas Negeri Malang	Universiti Malaysia Perlis

IN WITNESS WHEREOF

Prof. Dr. Andoko, S.T., M.T.
Dean
Faculty of Engineering
Universitas Negeri Malang

Initialed by Party I
Initialed by Party II