



**MEMORANDUM OF UNDERSTANDING  
ON  
COLLABORATION IN RESEARCH, EDUCATION, COMMUNITY SERVICE, AND  
HUMAN RESOURCE DEVELOPMENT**

UM Ref. No. 12.3.87/UN32/KS/2026

This Memorandum of Understanding (MoU) is entered into force on March 12, 2026 by and between:

1. **Universitas Negeri Malang (UM)**, an established public university in Indonesia whose address is Jalan Semarang 5 Malang (65145), Indonesia, hereinafter represented by **Prof. Dr. Hariyono, Rector of UM**, and referred to as Party 1,

and

2. **Kanazawa University (KU)**, a national university in Japan whose address is **Kakuma, Kanazawa, Ishikawa, Japan**, hereinafter represented by **Prof. WADA Takashi, President of KU**, and referred to as Party 2.

Both UM and KU hereinafter shall collectively be referred to as "The Parties".

The Parties are seeking to establish collaborations in the above mentioned areas under this MoU upon the terms as stated therein.

Initialed by Party I  
Initialed by Party II


IT IS AGREED AS FOLLOWS:

**ARTICLE 1  
OBJECTIVE**

The Parties to this agreement wish to expand their activities for mutual benefit and in a spirit of academic cooperation and friendship. The objective of this Memorandum of Understanding (MOU) in the areas of **RESEARCH, EDUCATION, COMMUNITY SERVICE, AND HUMAN RESOURCE DEVELOPMENT** is to further develop and carry out long term collaborations as described under Article 2.

**ARTICLE 2  
SCOPE OF ACTIVITIES**

The areas of collaboration on academic and research activities covered under this Memorandum of Understanding are as follows:

1. development of collaborative research projects;
2. organization of joint academic activities, such as: courses, conferences, seminars, symposia or lectures;
3. exchange of research, administrative, and teaching personnel;
4. placement and/or exchange of students;
5. exchange of publications and other materials of common interest;
6. any other areas of cooperation to be mutually agreed upon by the Parties.

**ARTICLE 3  
FURTHER AGREEMENTS**

Details of commitments relating to those activities described under Article 2 shall remain subject to later written agreements between the parties. Until such agreements are completed, neither party shall be under any formal commitment to provide any goods or services.

Initialed by Party I  
Initialed by Party II


## ARTICLE 4

### FUNDING

1. This Memorandum of Understanding will not give rise to any financial obligation by one Party to the other.
2. Each Party will bear its own costs and expenses in relation to this Memorandum of Understanding, unless agreed by both Parties.

## ARTICLE 5

### EFFECT OF MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding serves only as a record of the Parties' intentions and does not constitute or create, and is not intended to constitute or create, obligations under domestic or international law and will not give rise to any legal process and will not be deemed to constitute or create any legally binding or enforceable obligations, express or implied.

## ARTICLE 6

### INTELLECTUAL PROPERTY RIGHTS, RESULTS, AND PUBLICATIONS

Each party shall continue to remain the sole owner of its materials contributed to any joint project. Arrangements relating to new intellectual property rights jointly created, results and rights of publication shall be agreed in writing.

## ARTICLE 7

### SETTLEMENT OF DIFFERENCES

If disputes arise then with the consent of both parties such disputes shall be resolved through mutual consultation and/or negotiations between the Parties, without reference to any third party or international tribunal.

## ARTICLE 8

### FORCE MAJEURE

- (1) In the event of force majeure, including natural disasters, fires, security disturbances and other matters that result in the **PARTIES** being unable to carry out the obligations as referred to in ARTICLE 3, the losses suffered by the **PARTIES** shall be borne by the **PARTIES** and **the PARTIES** shall be released from claims for the implementation of this Memorandum of Understanding including claims for losses arising from this force majeure.

Initialed by Party I  
Initialed by Party II


- (2) The circumstances as referred to in paragraph (1) must have a direct causal relationship with the losses suffered by the **PARTIES** and be proven by a Certificate from an Authorized Official no later than 30 (thirty) working days from the occurrence of the event as referred to in paragraph (1).

## ARTICLE 9

### AMENDMENTS, DURATION AND TERMINATION

- (a) Amendments to this Memorandum of Understanding can only be made after consultation and with the mutual written consent of both parties.
- (b) This Memorandum of Understanding shall be effective from the date of this Memorandum and continue for the duration of five (5) years from that date.
- (c) This Memorandum of Understanding may be terminated by a party on six month written notice to the other.
- (d) Particulars that are not or have been sufficiently regulated in this Memorandum of Understanding will be regulated later by the **PARTIES** in an amendment to the Memorandum of Understanding (addendum) which is an integral part of this Memorandum of Understanding. This Memorandum of Understanding is made and signed by the **PARTIES**, on the day, date and place, as mentioned above in 2 (two) copies, each of which has the same legal force.
- (e) This Memorandum of Understanding is executed in the English language, which shall be the sole official language of reference for interpretation and implementation..

## ARTICLE IX

### NOTICE AND CORRESPONDENCE

Every notice, request or any other communication required or permitted to be given pursuant to this MoU shall be in writing, in English, and delivered personally or sent by a registered or certified post via air mail or by courier or facsimile or email (which shall be acknowledged by other Party) to the Parties at the address, facsimile number, and email address as stated below:

Initialed by Party I  
Initialed by Party II


If to Universitas Negeri Malang:

Dr. Sari Karmina  
Director, Office of International Affairs  
Graha Rektorat, Universitas Negeri Malang  
Email: oia@um.ac.id  
Tel.: +62 (0) 341 551312 ext.360  
Fax. no: +62 (0) 341 5847459  
Address: Jl. Semarang No.5, Malang, 65145  
Indonesia

If to Kanazawa University:

Attention:  
Mr. YAMAMOTO Hideki  
Director  
International Relations Department  
3<sup>rd</sup> Floor, Administration Building  
Kakuma, Kanazawa, Ishikawa  
920-1192, Japan  
Tel.: +81-76-264-5195  
Fax: +81-76-234-4043  
Email: g-planning@adm.kanazawa-u.ac.jp  
URL: <https://www.kanazawa-u.ac.jp/en/>

Both parties agree to abide by all applicable laws including, but not limited to, non-discrimination and disability laws in the performance of this agreement.

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Initialed by Party I  
Initialed by Party II


IN WITNESS WHEREOF, the parties hereto have set their hands on this 12th day of March 2026.

For  
Universitas Negeri Malang



Prof. Dr. Hariyono, M.Pd  
Rector

Date: March 12, 2026

For  
Kanazawa University

Prof. WADA Takashi  
President

Date: March 12, 2026

In witness of:



Prof. Ahmad Munjin Nasih  
Vice Rector for Information System,  
Public Relations, and Cooperation

Universitas Negeri Malang  
Indonesia

Prof. HASEBE Noriko  
Vice President

Kanazawa University  
Japan

Initialed by Party I  
Initialed by Party II
