



**MEMORANDUM OF UNDERSTANDING  
ACADEMIC, ADMINISTRATIVE, AND RESEARCH COLLABORATIONS**

No. 7.5.2/UN32/KS/2026

No. \_\_\_\_\_

This Memorandum of Understanding (MoU) shall enter into force its signing and is concluded between:

1. **Universitas Negeri Malang (UM)**, a public university in Indonesia established in 1954 under the decree stipulated by the Ministry of Education, Teaching, and Culture No. 33756/Kb dated August 4, 1954, having its address at Universitas Negeri Malang, Jalan Semarang no. 5 Malang 65145, Indonesia, hereinafter referred to as Party 1;

and

2. **NLC "Rudny Industrial University" (RIU)**, a higher education institution established under the legislation of the Republic of Kazakhstan, located at 38 50 Let Oktyabrya Street, Rudny, Kostanay Region, 111500, Republic of Kazakhstan, hereinafter referred to as Party 2.

Both UM and RIU hereinafter shall collectively be referred to as "The Parties".

The Parties are seeking to establish collaborations under this MoU upon the terms as stated therein.

IT IS AGREED AS FOLLOWS:

**ARTICLE I  
OBJECTIVE**

The Parties to this agreement wish to expand their activities for mutual benefit and in a spirit of academic cooperation and friendship. The objective of this Memorandum of Understanding is to further develop and carry out long-term collaborations as described under Article II.

**ARTICLE II  
SCOPE OF ACTIVITIES**

The areas of collaboration on academic and research activities covered under this Memorandum of Understanding are as follows:

1. development of collaborative research projects;
2. organization of joint academic activities, such as: courses, conferences, seminars, symposia or lectures;
3. exchange of research, administrative, and teaching personnel;
4. placement and/or exchange of students;
5. exchange of publications and other materials of common interest;
6. any other areas of cooperation to be mutually agreed upon by the Parties.

**ARTICLE III  
FURTHER AGREEMENTS**

Details of commitments relating to those activities described under Article II shall remain subject to later written agreements between the parties. Until such agreements are completed, neither party shall be under any formal commitment to provide any goods or services.

**ARTICLE IV  
FUNDING**

1. This Memorandum of Understanding will not give rise to any financial obligation by one Party to the other.
2. Each Party will bear its own costs and expenses in relation to this Memorandum of Understanding, unless agreed by both Parties.

**ARTICLE V  
EFFECT OF MEMORANDUM OF UNDERSTANDING**

This Memorandum of Understanding serves only as a record of the Parties' intentions and does not constitute or create, and is not intended to constitute or create, obligations under domestic or

international law and will not give rise to any legal process and will not be deemed to constitute or create any legally binding or enforceable obligations, express or implied.

#### **ARTICLE VI**

##### **INTELLECTUAL PROPERTY RIGHTS, RESULTS, AND PUBLICATIONS**

Each party shall continue to remain the sole owner of its materials contributed to any joint project. Arrangements relating to new intellectual property rights jointly created, results and rights of publication shall be agreed in writing.

#### **ARTICLE VII SETTLEMENT OF DIFFERENCES**

If disputes arise then with the consent of both parties such dispute shall be resolved through mutual consultation and/or negotiations between the Parties, without reference to any third party or international tribunal.

#### **ARTICLE VIII AMENDMENTS, DURATION AND TERMINATION**

- (a) Amendments to this Memorandum of Understanding can only be made after consultation and with the mutual written consent of both parties.
- (b) This Memorandum of Understanding shall be effective from the date of this Memorandum and continue for the duration of five (5) years from that date.
- (c) This Memorandum of Understanding may be terminated by a party on six months' written notice to the other.

#### **ARTICLE IX FORCE MAJEURE**

Neither Party shall be held responsible for any delay or failure in the performance of its obligations under this Memorandum of Understanding caused by an event of Force Majeure, which includes but is not limited to natural disasters, war, civil disturbance, epidemics, pandemics, or any other cause beyond the reasonable control of the Parties. In the event of Force Majeure, the affected Party shall promptly notify the other Party in writing to discuss in good faith the necessary measures to minimize the impact on the collaboration or, if necessary, to suspend or terminate the affected activities.

#### **ARTICLE X NOTICE**

Every notice, request or any other communication required or permitted to be given pursuant to this MoU shall be in writing, in English, and delivered personally or sent by a registered or certified post via air mail or by courier or facsimile or email (which shall be acknowledged by other Party) to the Parties at the address, facsimile number, and email address as stated below:

If to Universitas Negeri Malang:

Attention:  
Dr. Sari Karmina  
Director, Office of International Affairs

GrahaRektorat, Universitas Negeri Malang  
Email: oia@um.ac.id or iro@um.ac.id  
Tel.: +62 (0) 341 551312 ext.360  
Fax. no: +62 (0) 341 5847459  
Address: Jl. Semarang No.5, Malang, 65145  
Indonesia

If to: NLC "Rudny Industrial University"

Attention:  
Mr. AdiletYessenbekov  
Head of the Office of Science, Commercialization and  
International Cooperation  
NLC "Rudny Industrial University"  
Email: adilet.yessenbekov@rii.edu.kz  
Tel.: +77789881577  
Address: 38 50 Let Oktyabrya Street, Rudny, Kostanay  
Region,  
Kazakhstan

IN WITNESS WHEREOF, the parties hereto have unto set their hands on this 7th

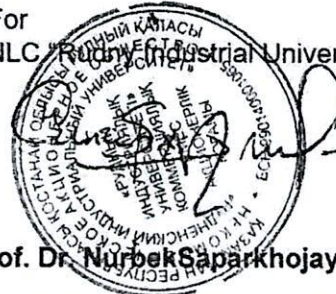
day of May 2026.

For  
Universitas Negeri Malang



Prof. Dr. Hariyanto, M.Pd  
Rector  
Universitas Negeri Malang  
Indonesia

For  
NLC "Rudny Industrial University"



Prof. Dr. Nurpek Saparkhojayev  
Chairman of the Board – Rector  
NLC "Rudny Industrial University"  
Kazakhstan