



IMPLEMENTATION AGREEMENT



BETWEEN
DEPARTMENT OF EDUCATIONAL TECHNOLOGY
FACULTY OF EDUCATION
UNIVERSITAS NEGERI MALANG

AND

DEPARTMENT OF ELEMENTARY EDUCATION
COLLEGE OF EDUCATION
MINDANAO STATE UNIVERSITY – GENERAL SANTOS

ON

ACADEMIC AND RESEARCH COLLABORATION IN EDUCATION

This Implementation Agreement is entered into force on 24 April 2026 by and between:

1. **Dr. Henry Praherdhiono, S.Si., M.Pd**, Head of Department of Educational Technology, representing the Department of Educational Technology, Faculty of Education, Universitas Negeri Malang, Jalan Semarang 5, Malang (65145), Indonesia, hereinafter referred to as Party I.
2. **Prof. Michael B. Cahapay, PhD.**, Represented Head of Department of Elementary Education, representing the Department of Elementary Education, College of Education, Mindanao State University – General Santos, Fatima, General Santos City, South Cotabato, 9500 Philippines, hereinafter referred to as Party II.

PARTY I and **PARTY II** are hereinafter collectively referred to as **THE PARTIES**. The Parties hereby agree to jointly arrange an Implementation Agreement on the program Academic and Research Collaboration in Education as regulated in the following articles.

ARTICLE 1 PURPOSE AND OBJECTIVES

1. The purpose of this Implementation Agreement is to serve as the basis for the implementation of collaborative activities between **THE PARTIES**, including joint research, student-faculty exchanges, and academic resource sharing.
2. The objective of this Implementation Agreement is to establish and initiate academic collaboration between the parties through structured programs and measurable outcomes, with the aim of fostering sustained and expanded cooperation in the future.

Initialed by Party 1
Initialed by Party 2

ARTICLE 2 SCOPE OF ACTIVITIES

1. The scope of this agreement includes:
 - a. Collaborative research projects and publications;
 - b. Student and faculty exchange programs; and
 - c. Collaborative Online International Learning (COIL).
2. **Party I** shall cover all operational costs for activities held at UM, while **Party II** shall cover all operational costs for activities held at MSU.
3. **THE PARTIES** shall monitor the implementation of the program quarterly, not less than two (2) times in one period of activity.
4. **THE PARTIES** shall carry out budget planning and activity evaluations as stated in the attachment.

ARTICLE 3 FUNDING

1. **Party I** allocates funds for operational costs at Universitas Negeri Malang sourced from the Faculty of Education's annual budget.
2. **Party II** allocates funds for travel and accommodation sourced from MSU's international collaboration grants.
3. Any budget changes require mutual written agreement.

ARTICLE 4 DURATION

This Implementation Agreement is valid from **24 April 2026 until 24 April 2027**.

ARTICLE 5 CLOSING

1. Any amendment to this Implementation Agreement shall only be made with the mutual approval of **THE PARTIES**.
2. This Implementation Agreement shall be terminated if one **PARTY** or **THE PARTIES** fail to fulfill the provisions stated herein.
3. Particulars that are not yet determined in this Implementation Agreement shall be addressed further by **THE PARTIES** through mutual discussion and agreement and shall be set forth in an Addendum which forms an integral part of this Implementation Agreement.
4. This Implementation Agreement is made and signed by **THE PARTIES** in two (2) copies, each having equal legal force.

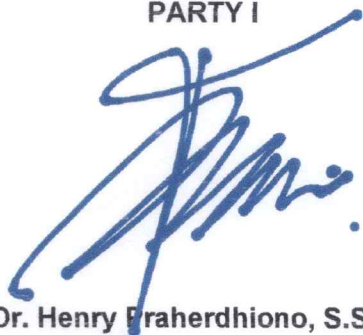
Initialed by Party 1
Initialed by Party 2

ARTICLE 6
FORCE MAJEURE

1. In the event of force majeure including natural disasters, fires, security disturbances, and other matters that result in the **PARTIES** being unable to carry out their obligations, the losses suffered shall be borne by the **PARTIES** and they shall be released from claims arising from the implementation of this agreement.

2. The circumstances referred to above must have a direct causal relationship with the losses suffered by the **PARTIES** and must be proven by a certificate from an authorized official no later than thirty (30) working days from the occurrence of the event.

PARTY I



Dr. Henry Fraherdhiono, S.Si., M.Pd

Head of the Department of
Educational Technology
Universitas Negeri Malang

PARTY II



MICHAEL B. CAHAPAY, PhD.

Chairperson
Department of Elementary Education
Mindanao State University-General
Santos



IN WITNESS WHEREOF


Dr. Ahmad Yusuf Sobri, S.Sos., M.Pd.
Dean of Faculty of Education
Universitas Negeri Malang

Initialed by Party 1
Initialed by Party 2
