IMPLEMENTATION OF AGREEMENT
between
BACHELOR'S DEGREE PROGRAM IN LIBRARY SCIENCE
DEPARTMENT OF INDONESIAN LITERATURE
FACULTY OF LETTERS
UNIVERSITAS NEGERI MALANG, INDONESIA
and
UNIVERSITI TEKNOLOGI MARA (UiTM)
CAWANGAN KEDAH, MALAYSIA
on
VISITING LECTURE PROGRAM

No. : 19.10.57/UN32.2.5.1/KS/2026

This Implementation Agreement is entered into force on 19 October, 2026 by and between :

1. **Dr. Febri Taufiqurrahman, S.Hum., M.Hum. :** Head of Bachelor's Degree Program in Library Science, Department of Indonesian Literature, Faculty of Letters, Universitas Negeri Malang, Indonesia, whom therefore legally represents and acts for and on behalf of the Bachelor's Degree Program in Library Science, Universitas Negeri Malang, whose address is at 5 Semarang Street, Malang, East Java, Indonesia, hereinafter referred to as PARTY 1.
2. **Dr. Siti Khadijah Rafie :** Head of Program Bachelor of Information Science (Hons.) Library Management, Universiti Teknologi MARA Cawangan Kedah, Malaysia, whom therefore legally represents and acts for and on behalf of Universiti Teknologi MARA, Cawangan Kedah, Malaysia, whose address is at Kampus Sungai Petani, 08400 Merbok, Kedah Darul Aman, Malaysia, hereinafter referred to as PARTY 2.

THE PARTIES hereby agree to establish this Implementation Agreement for the implementation of the Visiting Lecture Program, subject to the following articles. THE PARTIES shall undertake the necessary measures and provide appropriate support to ensure the effective implementation of the program.

Party 1
Party 2

Article I: Purpose and Objective

1. Facilitate academic collaboration between the Bachelor's Degree Program in Library Science, Faculty of Letters, Universitas Negeri Malang, Indonesia, and Universiti Teknologi MARA Cawangan Kedah, Malaysia.
2. Provide opportunities for collaborative teaching and knowledge exchange between lecturers from both institutions.
3. Enhance students' knowledge and competencies through lectures and academic activities delivered by visiting lecturers.
4. Promote the exchange of academic expertise, teaching practices, and perspectives in linguistics, information, and related fields.
5. Strengthen institutional relations and promote sustainable international academic collaboration between THE PARTIES.

Article II: Scope of Implementation

1. The program shall be implemented through collaborative teaching activities involving lecturers from the Bachelor's Degree Program in Library Science, Faculty of Letters, Universitas Negeri Malang, Indonesia, and the relevant academic representatives of Universiti Teknologi MARA Cawangan Kedah, Malaysia.
2. The program shall be conducted at Universiti Teknologi MARA (UiTM) Cawangan Kedah, Malaysia, from 20 October to 24 October 2026.
3. The visiting lecture activities shall be delivered by the following lecturers from the Bachelor's Degree Program in Library Science, Faculty of Letters, Universitas Negeri Malang, Indonesia:

   a. Dr. Febri Taufiqurrahman, S.Hum., M.Hum, who shall deliver a collaborative teaching session on Linguistics and Information.

   b. Sherly Rosa Anggraeni, S.Kom., M.Kom, who shall deliver a collaborative teaching session on Library Automation.
4. The program may include lectures, collaborative teaching sessions, academic discussions, knowledge-sharing activities, and other educational activities mutually agreed upon by THE PARTIES.

5. The detailed schedule, teaching arrangements, and other technical aspects of the program shall be coordinated and mutually agreed upon by THE PARTIES before or during the implementation of the program.

Article III: Funding and Financial Responsibilities

1. The financial responsibilities associated with the implementation of the Visiting Lecture Program shall be discussed and mutually agreed upon by THE PARTIES.
2. Each institution shall be responsible for the expenses allocated to it based on the results of the mutual discussions and agreements between THE PARTIES.
3. Any additional expenses arising from the implementation of the program shall be discussed and mutually agreed upon by THE PARTIES before such expenses are incurred.

Article IV: Duration

This Implementation Agreement shall take effect on the date of its signing by THE PARTIES and shall remain in effect until the completion of the program, unless otherwise mutually agreed upon in writing. The Visiting Lecture Program shall be implemented from 20 October to 24 October 2026. Any changes to the program schedule or implementation arrangements shall be made upon mutual agreement between THE PARTIES.

Article V: Closing

1. Any amendment to this Implementation Agreement shall only be made with the mutual approval of THE PARTIES.
2. This Implementation Agreement shall be deemed terminated if either PARTY or both PARTIES fail to fulfill the provisions stipulated in this Implementation Agreement.
3. Matters that are not or have not yet been determined in this Implementation Agreement shall be addressed further by THE PARTIES through mutual discussion and agreement and shall be set forth in an Addendum, which shall form an integral part of this Implementation Agreement.
4. This Implementation Agreement is made and signed by THE PARTIES in two (2) original copies, each of which shall have equal legal force.

Party 1
Party 2

IN WITNESS WHEREOF, both PARTIES have caused this agreement to be executed by their duly authorized representatives.

PARTY 1,

Dr. Febri Taufiqurrahman, S.Hum., M.Hum.
Head of the Bachelor's Degree in Library Science Program, Faculty of Letters
Universitas Negeri Malang
Malang
Indonesia

PARTY 2,

Dr. Siti Khadijah Rafie
Head of Program Bachelor of Information Science (Hons.) Library Management
University Teknologi MARA
Cawangan Kedah
Malaysia

Acknowledged

KEMENTERIAN PENDIDIKAN TINGGI, SAINS, DAN TEKNOLOGI
UNIVERSITAS NEGERI MALANG

Dr. Much. Syahri, M.Sos, M.Si.
Dean
Faculty of Letters
Universitas Negeri Malang
Indonesia

Party 1
Party 2